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* Countries with a total expenditure of less than 500k Euros are included under 'other countries'.





PRESIDENT'S REPORT

For the year ended 31 December 2007

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This report is presented along with the financial statements of the organisation for the year ended 31 December 2007. The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the financial statements.

Objectives & Policies

Médecins Sans Frontières (MSF) is an international non-governmental medical-humanitarian organisation. We provide independent medical relief to victims of war, disasters, epidemics and other catastrophes in approximately 70 countries around the world. We strive to provide assistance to those who need it most, regardless of ethnic origin, religion or political affiliation.

To get access to and care for the most vulnerable, MSF's operational policies must remain scrupulously independent of governments, as well as religious and economic powers. We rely on private individuals for the majority of our funding. In the field, we conduct our own assessments, manage projects directly and monitor the impact of our assistance. We also campaign for improved access to medi-

cines for the most vulnerable groups and fund research into the development of drugs for neglected diseases.

MSF is a volunteer organisation. Each year about 2,000 doctors, nurses, logistics specialists and engineers of all nationalities leave on field assignments to join around 22,000 staff in the countries of assistance.

Organisational Structure

Founded in Paris in 1971, MSF has become an international organisation with nineteen sections throughout the world. Each section is an association. Twice a year the president of each section attends the MSF International Council, an association registered in Switzerland. This Council has, amongst others, the responsibility to promote accountability and transparency within the MSF movement; these accounts are a reflection of that responsibility and reflect the financial situation of the movement as a whole.

All those working with MSF agree to abide by the principles of the International Charter of MSF as follows:

THE CHARTER OF MÉDECINS SANS FRONTIÈRES

Médecins Sans Frontières is a private international association. The association is made up mainly of doctors and health sector workers and is also open to all other professions, which might help in achieving its aims. All of its members agree to honour the following principles:

- Médecins Sans Frontières provides assistance to populations in distress, to victims of natural or man-made disasters and to victims of armed conflict. They do so irrespective of race, religion, creed or political convictions.
- Médecins Sans Frontières observes neutrality and impartiality in the name of universal medical ethics and the right to humanitarian assistance and claims full and unhindered freedom in the exercise of its functions.
- Members undertake to respect their professional code of ethics and to maintain complete independence from all political, economic and religious powers.
- As volunteers, members understand the risks and dangers of the missions they carry out and make no claim for themselves of their assigns for any form of compensation other than that which the association might be able to afford them.

2007: the year in review

If we were asked whom we treat the most often, we would reply: first young children, then young women. Amongst the displaced, refugees and populations caught up in fighting or whose health structures have collapsed, beside the directly wounded or those affected by specific epidemics, women and children occupy the majority of our consultations. This is the reason why we have to put a particular energy into improving the way we address some of the main pathologies responsible for the mortality and the morbidity of these two categories of population.

Overcoming childhood dangers

Once beyond the first days of life, children who die before their fifth birthday usually succumb to infectious pathologies such as pneumonia, diarrhoea, malaria, measles and AIDS, particularly as half of them suffer from malnutrition. The good news is that our weapons against the main diseases decimating young children are increasingly effective and may even, potentially, allow us to prevent a good number of them including:

- **Pneumococcus** is a class of bacteria responsible for a large number of lower respiratory infections. A particular vaccine that covers the prevalent strains in Africa exists and we are starting to use it.
- **Rotavirus** is responsible for more than a third of diarrhoea in children. We are looking forward to seeing the use of the existing vaccine against this virus being recommended for Africa and other contexts where we have to intervene.
- The **measles** vaccine has been around for a long time and its systematic use has increased. Unfortunately, the vaccination coverage is often too low, particularly in some regions of sub-Saharan Africa to prevent repeated epidemics.
- With the new conjugate vaccine for **meningitis**, we will be able to durably immunize populations exposed to recurrent epidemics particularly in the Sahel region of Africa. But this vaccine will only be available for use in 2009.
- We are still waiting for a **malaria** vaccine, but at least the Artemisinin based Combination Therapies give us a highly effective therapeutic weapon.
- There is no vaccine for HIV yet either, but an antiretroviral treatment protocol can considerably reduce the risk of mother to child transmission when administered correctly, and we can effectively treat infected children with improved paediatric forms of antiretroviral drugs.
- Finally, we now have ready-to-use therapeutic foods that allow us to treat far more children suffering from acute **malnutrition** more effectively and as out-patients in most cases. We also use them at increasingly early stages of malnutrition and are measuring their impact on morbidity and mortality of children in their first years of life.

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We have the sense that we should be at a turning point in the medical care we can offer to our patients. Yet, considerable steps and obstacles have to be overcome. This is in particular why we continue to fight to ensure that the Doha agreements, allowing the production of generic medicines, are not constantly called into question. In 2007, we were once again the instigators of a petition, this time against the laboratory Novartis for its law suit attacking the Indian Patent Act. We were reassured when the laboratory lost as this meant we could continue considering India as a source of good quality and affordable medicines for our patients. The current system for encouraging research is based on the market and the patent protection. Discussions are underway at World Health Organisation level for setting up a system encouraging research into essential health needs that have a disproportionate impact on poor countries. These discussions aim to set up new mechanisms that will not rely on the sale of medicines or vaccines for financing research but rather will put funds upfront for the research stages of well-defined products - like for example through the creation of prize fund to boost the development of tuberculosis diagnostics.

Addressing maternal mortality

Maternal mortality represents a quarter of female mortality in the majority of the countries we work in. Half of the deaths are linked to the moment of delivery or the subsequent 24 hours. Another quarter happen during pregnancy.

This explains why we should put so much of our attention into antenatal care and deliveries. The more direct complications of delivery for the women (haemorrhage, eclampsia) are difficult to anticipate but if handled in time should not prove fatal. The medical technology required for treating these complications was standardised half a century ago in developed countries. It is well known and not difficult to use. Obviously it requires qualified personnel, appropriate drugs and adequate transfusion products, but it saves the lives of both mother and child. In 2007, we carried out over 500.000 antenatal care consultations and almost 100.000 deliveries. Yet, a dramatic impact on maternal mortality is difficult to achieve as the vast majority of pregnant women are not coming to any health structure for follow up and even less for delivery except when a complication occurs. Among the different post delivery chronic complications, vesico-vaginal fistulas are the most disabling and stigmatising and we are exploring the possibilities of further developing our surgical care to women affected.

Access to **family planning** is obviously a precondition for all women in being able to determine how many pregnancies they choose to have. This is one activity that we have to reinforce and extend systematically to post delivery care, nutrition programmes, HIV activities, so that all women can access these kinds of services.

The pre-requisites to progress

Our daily struggle to gain access

If we were asked what represents our major daily challenge for, we would reply access to civilian populations in areas of war or conflict. Despite the Geneva conventions signed by States nearly 60 years ago, and some superficial posturing we are hardly ever welcomed by warring governments or factions into the field of their own action. This reality can carry a heavy price. Both international and national MSF staff have been kidnapped or killed during the last year. In Somalia, an MSF nurse and doctor were kidnapped and held captive for several days in December 2007 and three of our colleagues were deliberately murdered in February 2008. And in Central Africa a logistician was killed in June 2007.

The reality is that we face continuing difficulties intervening in numerous conflict areas in 2007:

- In **Darfur**, where we have a high presence, we struggle to reach some areas, our convoys are attacked and we are looted right down to our stocks of medicines.
- In Ethiopia, we tried in vain to intervene in Ogaden, where antigovernmental counter-insurrection operations were displacing local populations. This access was consistently refused.
- We increased the presence of our teams in Somalia, particularly in and around Mogadishu, where a third of the population has fled the latest wave of violence. Yet, despite our appeals, our work is at best not respected and at worst deliberately targeted. The recent murders of our colleagues forced us to withdraw our international teams, which has obviously reduced our capacity to meet the increasing needs of civilians fleeing or held hostage by the fighting. Somalia was one of the major crises of 2007 and the situation is only getting worse.
- We are not present in Iraq, except in the autonomous region of Kurdistan where we are based in two hospitals capable of handling large numbers of wounded from neighbouring towns. Yet, transferring these patients remains problematic. We are also trying to open a hospital in Iran to handle serious surgical cases that cannot be properly treated in Iraq. Our orthopaedic and reconstruction surgical programme in Amman continues for those seriously wounded patients we manage to transfer to Jordan and we provide essential supplies to a large number of hospitals where we cannot sustain a real presence.

• The ongoing deterioration of the conflict situation in Afghanistan drastically reduces the access to medical and humanitarian facilities for the civilian population in several provinces. Today, most humanitarian actors, apart from the ICRC, are mainly absent from the unstable areas where the coalition forces and the opposition groups are fighting. MSF left the country in 2004, following the murder of five colleagues in Badghis province on June 2, and to date there have been no concrete results from the judicial investigation. However we remain very concerned about the potential medical needs of the most vulnerable. MSF has to consider an operational return to an environment where it will be a great challenge to be perceived as a neutral actor to the conflict

We will persevere because this is the mandate we have given ourselves but the reality of our working environment means we will never assume that our action, the perception of it and its legitimacy are clearly and universally accepted.

FINANCIAL REPORT

Combined Accounts 2007

MSF is pleased to present its audited combined financial statements. The combined accounts represent an aggregation of the financial statements of 19 MSF sections worldwide, together with the financial statements of 13 satellite organisations and the international office of MSF. The combined financial statements provide both a view of MSF's work internationally and also a means of transparency and accountability.

Income

2007 saw an increase in income for MSF internationally compared with 2006. Total incoming resources for 2007 were € 24 million higher than in 2006. This increase was mainly due to continued & growing support of Individual donors offset by reduced income from Private & Public Institutions. This represents an annual increase of 4%. We would like to take this opportunity to thank all our donors for their continued support, without whom we would be unable to work for the populations that we serve.

Expenditure

The total expenditure in 2007 was € 577 million, which represents an increase of €17 million over 2006, which equates to 3% growth in activities. This expenditure can be broken down into two main categories, being social mission and other expenses. The table below breaks down these categories still further.

Expenditure Social Mission	2007 M€	2006 M€
Programs	375	375
Headquarters program support	64	56
Témoignage/awareness raising	19	18
Other humanitarian activities	9	8
Total Social Mission	467	457
Other expenses		
Fundraising	77	72
Management and general administration	33	31
inanagement and general administration	55	
Total other expenses*	110	103

*(there was also a payment of income tax €97k in 2007 and €89k in 2006)

The result of the above is that MSF's total expenditure in 2006 is represented by 81% spent on social mission and 19% on other expenses.

Result for the year and reserves policy

The result for 2007 shows a surplus after adjusting for exchange gains/losses of € 12.1 million. MSF has a reserves policy, at an international level, of holding a minimum of 3 months and a maximum of 12 months of total expenditure as retained earnings. The level as at 31st December 2007 was approximately 8 months (see 2.14 of the notes to the financial statements).

Christophe Fournier, MD President, MSF International Council

AUDITOR'S REPORT

For the year ended December 31, 2007

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To the Board of MSF International,

Report on the International combined Financial Statements,

As your request, we have audited the accompanying international combined financial statements of MSF ("the movement"), which comprise the international combined balance sheet as at December 31, 2007, the international combined income statement, statement of changes in equity and cash flow statement for the year then ended, and a summary of significant accounting policies and other explanatory notes.

Management's Responsibility for the International Combined Financial Statements:

MSF's Management is responsible for the preparation and fair presentation of these international combined financial statements in accordance with the basis of preparation set out in Note 1 to the financial statements. This responsibility includes: designing, implementing and maintaining internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies and making accounting estimates that are reasonable in the circumstances.

Auditor's responsibility:

Our responsibility is to express an opinion on these international combined financial statements based on our audit. We conducted our audit in accordance with International Standards on Auditing. Those standards require that we comply with relevant ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the international combined financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend our judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control.

An audit also includes evaluating the appropriateness of accounting principles used and reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of financial statement.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion:

In our opinion, the accompanying international combined financial statements have been prepared, in all material respects, in accordance with MSF accounting policies, as presented in Note 1 of the financial statements.

Without qualifying our opinion, we draw your attention to Note 1 – "Significant Accounting Policies – Specific methods used for combined accounts" which describes the main deviations from the International Financial Reporting Standards and SIC interpretations in the MSF accounting policies.

Paris La Défense, June 18, 2008 KPMG Audit A division of KPMG S.A.

Gilles Salignon Partner

Neuilly-sur-Seine, June 18, 2007 ERNST & YOUNG et Autres

VAAM

Alain Levrard Partner

Combined Financial statements

for the year ended 31st December 2007

STATEMENT OF FINANCIAL POSITION

In thousands of euros	Notes	2007	2006
Intangible assets - Net	2.1	2,838	2,037
Property, plant & equipment - Net	2.2	28,668	29,218
Financial assets - Net	2.3	5,639	4,511
Non-current assets - Net		37,144	35,765
Inventories - Net	2.4	20,046	19,485
Grants receivable - Net	2.5	16,822	18,969
Contributions receivable - Net	2.6	14,991	16,891
Other receivables - Net	2.7	4,820	6,250
Other assets	2.8	4,357	4,678
Cash & equivalents	2.9	350,172	347,454
Current assets - Net	_	411,207	413,728
Total assets - Net		448,352	449,493
Permanently restricted funds		2,478	2,478
Unrestricted funds		402,175	389,361
Other retained earnings and equities		-14,578	-7,103
Retained earnings and equities	2.14	390,075	384,736
Provisions and contingent liabilities	2.1	3,387	4,300
Financial debts	2.11	2,569	5,256
Accounts payable and accrued expenses	2.12	42,654	44,026
Deferred income	2.13	9,662	11,162
Overdrafts		5	12
Liabilities		58,276	64,757
Total liabilities and retained earnings		448,352	449,493

STATEMENT OF FINANCIAL ACTIVITIES

In thousands of euros	Notes	Unrestricted
Individuals	3.1.1/4.2.1	425,911
Private institutions	3.1.1/4.2.1	64,755
Private Income		490,666
Public institutional income	3.1.2/4.2.2	154
Other income	3.1.3/4.2.1	19,669
Total Income		510,489
Programs	3.2/4.2.3	297,530
Headquarters program support	3.2	59,684
Témoignage / Awareness raising	3.2	19,265
Other humanitarian activities	3.2	8,740
Social mission		385,219
Fundraising	3.2	76,791
Management, general and administration	3.2	32,705
Income tax	3.2	97
Other expenses		109,593
Total Expenditure		494,812
Net exchange gains/		
losses unrealized & realized		-3,567
Surplus/(deficit)		12,110

18th June 2007,

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Bernadette Orbinski-Burke Treasurer, MSF International Council

COMBINED FINANCIAL STATEMENTS

Restricted	Total 2007	Total 2006
12,995	438,906	405,122
15,072	79,827	83,272
28,066	518,733	488,394
54,051	54,204	61,780
119	19,788	18,534
82,236	592,725	568,709
77,909	375,439	375,385
3,938	63,622	55,791
156	19,420	18,039
347	9,088	7,912
82,350	467,568	457,128
75	76,866	71,844
138	32,843	30,844
-	97	
213	109,806	102,778
82,562	577,374	559,905
326	-3,241	-4,542
0	12,110	4,262

STATEMENT OF FUNCTIONAL EXPENSES

Nature of expenses	Programs	Headquarters program support	Témoignage / Awareness raising	Other humanitarian activities	Total Social mission
Personnel costs	102 267	// 0/7	0 170	27/	227 657
	183,267	44,947	9,170	274	237,657
Travel and transportation	60,140	5,399	1,337	422	67,298
Medical and nutrition	76,701	-51	-	1,944	78,593
Logistics and sanitation	22,455	389	-	465	23,309
Professional services	1,950	997	1,212	18	4,177
Communications	6,513	1,278	1,097	7	8,895
Publications	-	124	1,897	3	2,023
Promotional expenses	-	259	2,648	-	2,907
Office expenses	11,980	6,750	1,565	113	20,408
Taxes	702	66	8	-	776
Private grants	1,307	-	6	5,715	7,028
Public institutional grants	-	-	-	-	0
Financial expenses	796	118	12	-	926
Others	9,628	1,231	137	120	11,116
Depreciation	-	2,115	331	8	2,455
Total	375,439	63,622	19,420	9,088	467,568

Other expenses

Nature of expenses	Fundraising	Management general and administration	Income tax	Total Other expenses	Total 2007	Total 2006	
Personnel costs Travel and transportation Medical and nutrition Logistics and sanitation Professional services Communications Publications Promotional expenses Office expenses Taxes Private grants Public institutional grants Financial expenses Others Depreciation	11,758 660 7 5,155 10,556 8,530 35,384 2,639 27 - 1,272 346 531	21,826 1,788 2 1 2,991 641 454 377 1,997 95 3 - 1,265 -119 1,522	- - - - - - 97 - - - - - - - - - -	33,583 2,448 9 1 8,146 11,197 8,984 35,761 4,636 219 3 - 2,537 227 2,054	271,241 69,746 78,603 23,309 12,323 20,092 11,007 38,668 25,044 996 7,031 - 3,463 11,343 4,508	260,123 73,730 75,039 24,816 10,599 20,920 7,559 38,413 23,638 798 5,942 - 3,319 10,828 4,180	
Total	76,866	32,843	97	109,806	577,374	559,905	

STATEMENT OF CASH FLOWS

In thousands of euros

Cash flows from humanitarian and functioning activities

- 1. Cash flows from private donors
- Private income

Elimination of expenses and income with no impact on cash flows or not related to humanitarian and functioning activities

- Permanently restricted contributions and income *Variation in working capital requirements*
- Change in receivables from private donors
- Change in deferred income on private grants
- Change in unspent donor-designated/restricted funds
- 2. Cash flows from public institutional agencies

• Public institutional income

- Variation in working capital requirements
- Change in public institutional assets
- Change in public institutional liabilities
- **3.** Others cash flows from humanitarian and functioning activities
- Other income
- Social mission expenditure
- Others expenses
- Elimination of expenses and income with no impact on cash flows or not related to humanitarian and functioning activities
- Permanently restricted contributions and income Depreciation, amortization, provisions
- Write-off of non-current assets
- Proceeds on disposals of non-currents assets
- Investment subsidies as income Variation in working capital requirements
- \bullet Change in other receivables and current assets
- Change in other current liabilities

Net cash provided by/(used for) humanitarian and functioning activities (A) = 1+2+3

Cash flows from investing activities

- Investments in non-current assets
- Proceeds on disposals of non-currents assets
- Investment subsidies as income
- Change in investment subsidies liabilities

Net cash provided by/(used for) investing activities (B)

Social Mission

2007	2006
516,646	481,191
518,732	488,395
834	-5,792
236	-434
-3,156	-978
57,480	70,848
54,204	61,780
1,703	11,447
1,574	-2,379
-553,220	-539,734
19,788	18,534
-467,568	-457,128
-109,806	-102,778
3,777 408 -1 -219	4,625 316 -223
1023	-5,693
-623	2,613
20,906	12,305
-6,838	-4,362
1 219 88	223 -193
-6,531	-4,332

STATEMENT OF CASH FLOWS (CONTINUED)

In thousands of euros	2007	2006
Cash flows from financing activities		
 Permanently restricted contributions and income 	-	-
 Change in financial debts 	-2,652	649
• Change in capital	404	19
Net cash provided by/ (used for) financing activities (C)	-2,248	668
Effect of foreign exchange rate fluctuations	-5,779	-7,742
Net exchange gains and losses	-3,241	-4,543
Effect of exchange rate fluctuations (D)	-9,020	-12,285
Effect of restructuring	-239	-
Effect of change in consolidation method	-	-
Effect of change in consolidation percentage	-	-
Effect of change in accounting principles	-135	-1,037
Effect fair value	-8	17
Effect of changes in accounting principles and structure (E)	-382	-1020
Effect of changes in combination's scope (F)	-	-
Change in cash and equivalents (A+B+C+D+E+F)	2,724	-4,661
Opening cash and equivalents (G)	347,441	352,102
Closing cash and equivalents (A+B+C+D+E+F+G)	350,166	347,441

Notes to the Financial statements

STATEMENT OF CHANGES IN RETAINED EARNINGS AND EQUITIES

In thousands of euros

	N .	. .	Surplus /	Change in subscribed	Assets	Translation	Other	a
	Notes	Opening	Deficit	capital	revaluation	adjustment	movements	Closing
Permanently								
restricted funds	2.14	2,478	-	-	-	-		2,478
Unrestricted funds	2.14	389,361	12,746	-	-8	-	76	402,175
			-		-			
Retained earnings		391,840	12,746	-	-8	-	76	404,653
Capital for foundations		174	-	404	-	-	-	578
Combination adjustment		107	-637	-	-	-	-214	-743
Translation adjustment		-7,384	-	-	-	-7,028	-	-14,412
Other retained			-		-		-	
earnings and equities		-7,103	-637	404		-7,028	-214	-14,578
Total retained								
earnings and equities		384,736	12,110	404	-8	-7,028	-138	390,075

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COMBINED

INTRODUCTION

Médecins Sans Frontières (MSF) is an international humanitarian aid organisation that provides emergency medical assistance to populations in danger in approximately 70 countries. In countries where health structures are insufficient or even non-existent. MSF collaborates with authorities such as the Ministry of Health to provide assistance. MSF works in rehabilitation of hospitals and dispensaries, vaccination programmes and water and sanitation projects. MSF also works in remote health care centres, slum areas and provides training of local personnel. All this is done with the objective of rebuilding health structures to acceptable levels.

In carrying out humanitarian assistance, MSF seeks also to raise awareness of crisis situations; MSF acts as a witness and will speak out, either in private or in public about the plight of the populations in danger for whom MSF works. In doing so, MSF sets out to alleviate human suffering, to protect life and health and to restore and ensure respect for the human beings and their fundamental human rights.

It is part of MSF's work to address any violations of basic human rights encountered by field teams, violations perpetrated or sustained by political actors. It does so by confronting the responsible actors themselves, by putting pressure on them through mobilisation of the international community and by issuing information publicly. In order to prevent compromise or manipulation of MSF's relief activities, MSF maintains neutrality and independence from individual governments. The organisation also tries to ensure that the majority of funds raised for its work

come directly from contributions from the general public. In this way, MSF guarantees equal access to its humanitarian assistance.

MSF has been setting up emergency medical aid missions around the world since 1971. Médecins Sans Frontières is a private, not-forprofit, international organization. It is comprised of 19 national sections in Australia, Austria, Belgium, Canada, Denmark, France, Germany, Greece, Holland, Hong Kong, Italy, Japan, Luxembourg, Norway, Spain, Sweden, Switzerland, the United Kingdom, the United States, and an international office in Geneva. The search for efficiency has led MSF to create 12 specialized organizations - called "satellites" - in charge of specific activities such as humanitarian relief supplies, epidemiological and medical research studies, and research on humanitarian and social action. These satellites, considered as related parties to the sections include: MSF-Supply in Belgium, MSF-Logistique, Epicentre, Fondation MSF, Etat d'Urgence Production, MSF Assistance, SCI MSF, SCI Sabin in France, MSF-Luxembourg Etablissement d'Utilité Publique in Luxembourg (until Dec 2007), Wali-Nawaz in Germany (reporting separately since Jan 2007), MSF Enterprises Limited in the United Kingdom and MSF-South Africa.

1 SIGNIFICANT ACCOUNTING POLICIES

A combination aggregates the financial statements of several separate entities without investment relationships into a single group whereas a consolidation collates different affiliates of a single parent entity in its financial statements.

Specific methods used for combined accounts Equity accumulation

Since the first combination of an entity does not result from the purchase of shares, combined equity represents the aggregated equity capital and the aggregated other equity from the combined entities and the group equity proportion from the companies which have been previously consolidated. Investments between group entities are eliminated against equity.

Minority Interests

When equity and other equity from combined entities are aggregated, minority interests cannot be recognised. Minority interests from entities consolidated are presented separately on the liability side of the combined balance sheet.

Initial measurement of the combined entities' assets and liabilities

Since the first combination of an entity does not result from the purchase of shares but from a pooling of economic interests, neither goodwill nor fair value adjustments exist. Assets and liabilities of each combined entity are initially measured at net book value, adjusted according to the group accounting principles at the date of the first combination, by distinguishing gross value, depreciation and impairment. The variance due to the harmonization of the group accounting principles is added or deducted from the combined equity.

Subsequent measurement of the combined entities' assets and liabilities

After the first combination, capital gains or losses, provision allowances and reversals contribute to the combined surplus or deficit. However, harmonized values which prove to be unjustified due to an error in the first combination have to be corrected, and result in a retrospective modification of combined equity.

All the previously listed entities are included in the combination perimeter. The resulting combined financial statements comprise:

- a statement of financial position,
- a statement of financial activities,
- a statement of functional expenses,
- a statement of cash-flows,
- a statement showing changes in retained earnings and equities,
- the notes to the financial statements.

The combined financial statements have been prepared in accordance to and comply with the MSF accounting policies. Although the International Accounting Standards (IAS) - also called International Financial Reporting Standards (IFRS) - do not contain specific guidelines for not-for-profit and non-governmental organizations concerning the accounting treatment (of non-reciprocal transfers, e.g. donations, in particular) and the presentation of the financial statements, MSF accounting policies are in compliance with most of the IFRS as adopted by the International Standards Board (IASB) and

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interpretations issued by the Standing Interpretations Committee (SIC) of the IASB. Main deviations to the IFRS relate to IFRS7, IAS 16, IAS 17, IAS 19, IAS 32 and IAS 39.

1.1 Basis of presentation

The financial statements are presented in euros, rounded to the nearest thousand. They are prepared on the historical cost convention, revalued at their fair value, with the exception of tangible and intangible assets. The financial statements have been prepared and presented according to the principles of fair presentation, accruals, matching, going concern, consistency and prudence.

Figures are rounded and therefore may vary slightly from the amounts presented in other documents or rounding off addition differences may exist.

1.2 Foreign currency translation

The combined statement of financial position is translated into euros at the year-end rate. The combined statement of financial activities and statement of functional expenses are converted at the average rate for the current year. The main exchange rates compared to euro are the following:

CI	osing Rate 2007	Average Rate 2007	Closing Rate 2006	Average Rate 2006
AUD	1.68	1.63	1.67	1.67
CAD	1.44	1.47	1.53	1.42
CHF	1.65	1.64	1.61	1.57
DKK	7.46	7.45	7.46	7.46
EUR	1.00	1.00	1.00	1.00
GBP	0.73	0.68	0.67	0.68
HKD	11.48	10.69	10.24	9.75
JPY	164.93	161.25	156.93	146.02
NOK	7.96	8.02	8.24	8.05
SEK	9.44	9.25	9.04	9.25
USD	1.47	1.37	1.32	1.26

1.3 Change in accounting policies

The 2007 financial statements do not contain any changes in accounting policies compared to 2006.

1.4 Intangible assets and property, plant and equipment

Intangible assets are recorded at historical value and depreciated on a straight-line basis over a 3-year period. Property, plant and equipment are recorded at their acquisition cost, including incidental expenses. They are depreciated using the straight-line method with estimated useful lives, using the component approach, as follows: • Land: no depreciation,

- Buildings: 20 to 50 years
- Fixtures: 5 years,
- Furniture, computers, machinery and equipment: 3 to 5 years, • Other tangible assets: 3 to 10 years.

The purchase cost of fixed assets used in the field for program purposes is charged directly to program expenses and not depreciated, because of their accelerated useful life.

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Finance leases

Assets acquired under long term finance leases are capitalized and recorded in the statement of financial position as tangible fixed assets. They are depreciated over the shorter of their estimated useful life and the lease term. The associated obligations are included in financial debts.

1.5 Financial assets

Long-term investments are stated at fair value. Other financial assets are recorded at historical cost.

1.6 Inventories

Inventories held at headquarters and satellites are recorded at weighted average of purchase prices. All goods and materials present in the field are recognized as expenditure when transferred from headquarters and satellites to the field or when bought locally. Appropriate inventory reserves are recorded based on stock coverage, expiration date and damaged items.

1.7 Receivables and other assets

Grants receivable correspond to funds owed to MSF by third parties according to a formal agreement. They result from the differences between the cumulative allowable expenses incurred and the funds received for each of these agreements. Contributions receivable include donations not yet received for which MSF is certain to collect the money. They are accounted for at historical value. Legacies & bequests are accounted for on a cash basis and are therefore not include in receivables (see 1.13 Legacies and bequests) Other receivables and other assets are recorded at their historical value.

1.8 Cash and equivalents

MSF considers short-term deposits, cash in headquarters and cash in the field as cash and equivalents. Amounts are recorded at historical value or at fair value depending on the nature of the asset. For the statement of cash-flow, overdrafts are included as a negative component of cash and equivalents.

1.9 Provisions and contingent liabilities

Provisions and contingent liabilities are valued at best estimate when MSF has a legal or constructive obligation as the result of a past event, and if it is probable that an outflow of assets will be required to settle the provision.

1.10 Financial debts, accounts payable and accrued expenses

The financial debts are recorded at historical value. Trade accounts payable to suppliers are recorded on an invoice basis when the invoices are received before year-end, or valued at best estimate if no invoices are received before year-end. Accrued personnel expenses are recorded at cost, except for provisions which are estimated. Grants payable and other debts are accounted for at their nominal value.

1.11 Deferred income

Deferred income on public institutional and private grants are recognized on the basis of the difference between the cash received and the cumulative allowable expenses to date for each of the formal agreements concerned. Unspent donor-designated/restricted donations represent contributions received with a specific earmarking, which have not been spent at the year-end.

1.12 Retained earnings and equities

Retained earnings represent cumulated surpluses and deficits of current and previous years. They are compromised of:

- Permanently restricted funds, which may be capital funds, where the assets are required by the donors to be invested or retained for actual use, rather than expended, or which may be the minimum compulsory level of retained earnings to be maintained in some countries.
- Unrestricted funds, which are unspent donor non-designated funds to be spent at the discretion of MSF's trustees to further our social mission.

Other retained earnings and equities represent foundations' capital, combination restatements between certain sections and satellites and translation adjustments (for the combination restatements related to exchange rate differences). Unspent donor-designated/ restricted funds are treated as deferred income at the year end (see 1.11 above)

1.13 Income

MSF's income comprises contributions from the public generosity, and public institutional bodies, as well as revenues from other activities. Private income is provided by individuals and private organisations (companies, trusts and foundations, and other notfor-profit organisations). Public institutional income represents grants (i.e. contributions based on contracts for specific projects), subsidies and donations received or pledged directly from / by public institutional bodies such as governments or multi-lateral agencies. Income from other activities is mainly from merchandising, equipment and services provided to other organizations, and financial transactions.

Restrictions

Income is considered restricted only when subject to a donorimposed restriction. Donors include all the external parties which contribute to MSF's resources. A donor-imposed restriction is a stipulation and limitation in the use of contributed assets or monetary donations. The restriction can be limited to purpose (country, project, type of intervention, specific activities), time or specific wishes (vaccines...). Donations with donor-imposed restrictions are reported as restricted for their full amount. Unspent restricted donations are carried forward as deferred income. Grants are reported as restricted for the allowable expenses incurred in the current year.

Donations

Donations are based on non-reciprocal transfers of cash or other assets, or cancellation of liabilities. They are recognised upon cash receipt.

Legacies and bequests

If restricted by a donor's will for use by the organisation (selling or distribution forbidden), legacies and bequests are accounted for as restricted income and as the appropriate nature of asset (building, other financial assets, other inventories) when accepted by the board for their estimated amount. If not restricted by donors, legacies and bequests are accounted for upon realisation (i.e. cash receipt).

Grants

Grants are recognised as income for the allowable expenses incurred in the current year. At year-end, the difference between the cash received and the cumulative expenses incurred is accounted for as grants receivable or deferred income.

In-kind donations and services

In-kind donations and services are not valued and therefore not accounted for in the statement of financial activities. As MSF is an international movement, an aggregate of the in-kind contributions and services valued at average market prices or valued at the market prices in force in the different countries would have been meaningless and misleading in terms of comparability. The act of volunteering to work in MSF's humanitarian projects is not valued because it represents one of the bases of the MSF charter and principles. From a volunteer's standpoint, this involvement is a personal choice that a valuation at a market price denies. From MSF's standpoint, this is also a choice made in accordance with its principles, and a monetarisation of this involvement would not represent a fair indicator of the services provided by the volunteers.

1.14 Expenditure

Expenses are allocated according to the full cost method. The principle of the full cost method is to collate under each expenses' category, not only the direct costs that are specifically associated with it (direct allowable costs), but also an apportionment of the indirect costs (overheads). Therefore all expenditure categories include salaries, direct costs and allocated overheads (building costs, depreciation...).

1.15 Financial Risk Management

Foreign Currency Risk

Some MSF entities use forward foreign exchange contracts to hedge the exposure to foreign exchange risks arising from significant internal transfers denominated in a different currency to the one in which the expenditure will be incurred. The MSF logistics satellites also use forward foreign exchange contracts to hedge against the risks arising from significant purchases in currencies different from those in which they are selling their goods.

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"The nature of pension plans for headquarters and international staff employees depends on what is the normal custom for the contracting country of the employee. Pension obligations are usually covered by an independent organisation with a defined contribution plan. Contributions to a defined contribution pension plan are recognized as an expense in the statement of financial activities in the year in which they are incurred. In the countries where there are defined benefit plans, the staff turnover is high and the population is young, therefore the liability is not considered significant, so no provision has been booked."

At year end the following positions were open:

in thousands of Euros

	Year end fair value	Market Rate	Contract value	Contract Rate
urchase of S Dollars ale of	142	1.4721	153	1.3612
S Dollars	5,042	1.4587	5,000	1.4710

The forward exchange contracts have maturities of less than one year after the balance sheet date.

Interest Rate Risk

MSF has no significant long term loans

Credit Risk

The receivables are mostly with governments with high credit ratings, where credit risk is low. Investments are generally in liquid securities and with counterparts that have a high credit rating. Other positions are not material or are covered by provisions. At the balance sheet date there were no significant concentrations of credit risk.

Liquidity Risk

Due to the nature of MSF's funding, together with its reserves policy, the liquidity risk is insignificant.

1.16 Employee Benefits

2 STATEMENT OF FINANCIAL POSITION

Mainly comprises software and licenses.

	Opening	Additions	Disposals	Foreign exchange gain / loss	Other movements	Closing
Intangible assets - gross value	9,405	2,208	-1,507	-35	44	10,114
Depreciation Intangible assets - Net	-7,368 2,037	-1,248 960	- 180	- 1 7	-5 39	-7,276
-						

2.2 Property, plant and equipment

Mainly comprises the head offices of some of the entities.

			Foreign exchange	Other	
Opening	Additions	Disposals	gain / loss	movements	Closing
5,813	-	-	-31	-	5,781
23,578	371	-23	-141	-	23,784
6,630	665	-96	-103	-	7,097
3,815	437	-86	-77	-6	4,082
8,010	1,069	-189	-127	-15	8,747
2,045	224	-15	-9	-5	2,240
1,484	343	-275	-1	-57	1,494
51,374	3,110	-685	-490	-83	53,226
-22,157	-3,344	457	254	231	-24,559
29,218	-234	-228	-236	148	28,668
	5,813 23,578 6,630 3,815 8,010 2,045 1,484 51,374 -22,157	5,813 - 23,578 371 6,630 665 3,815 437 8,010 1,069 2,045 224 1,484 343 51,374 3,110 -22,157 -3,344	5,813 - - 23,578 371 -23 6,630 665 -96 3,815 437 -86 8,010 1,069 -189 2,045 224 -15 1,484 343 -275 51,374 3,110 -685 -22,157 -3,344 457	Opening Additions Disposals gain / loss 5,813 - - -31 23,578 371 -23 -141 6,630 665 -96 -103 3,815 437 -86 -77 8,010 1,069 -189 -127 2,045 224 -15 -9 1,484 343 -275 -1 51,374 3,110 -685 -490 -22,157 -3,344 457 254	Opening Additions Disposals gain / loss movements 5,813 - - -31 - 23,578 371 -23 -141 - 6,630 665 -96 -103 - 3,815 437 -86 -77 -6 8,010 1,069 -189 -127 -15 2,045 224 -15 -9 -5 1,484 343 -275 -1 -57 51,374 3,110 -685 -490 -83 -22,157 -3,344 457 254 231

Finance leases

At the end of the year, the net value of capitalised assets stands at 2,000 thousand euro, and capitalised lease obligations at 2,564 thousand euros. The total reimbursments for the current year amount to 327 thousand euro, and the rent expenses to 426 thousand euros.

2.3 Financial assets

Financial assets consist primarily of loans, investments and other financial assets such as deposits. They are intended to be held for more than one year.

Loans Long-term investments Other financial assets

Total financial assets

Breakdown by maturity date of the net other financial assets is as follows:

Other financials assets - Net

2.4 Inventories

Medical and non-medical relief goods Other inventories

Total inventories

2.5 Grants receivable

Grants receivable from private donors

Grants receivable from public institutional agencies

- ECHO and EU institutions
- UN institutions
- American governments
- Asian governments
- EU European governments
- Non EU European governments
- Oceanian governments
- Other governments

Total grants receivable

All these grants are considered to be received within the following year.

2.6 Contributions receivable

At December 31st 2007, the committed outstanding amount represents 14,991 thousand euro and is considered to be received within the following year.

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G	iross value	Provision	Net value 2007	Net value 2006
	7	-7	-	5
	4,262	-6	4,256	3,644
	1,400	-17	1,383	862
	5,669	-30	5,639	4,511

< 1 year	> 1 year and < 5 years	> 5 years	Total 2007
806	514	63	1,383

Gross value	Provision	Net value 2007	Net value 2006
19,946 312	-211	19,734 312	18,689 797
20,258	-211	20,046	19,485

Gross value	Provision	Net value 2007	Net value 2006
3,635	-7	3,627	3,825
13,226	-32	13,194	15,144
3,407	-32	3,375	5,804
1,335	-	1,335	197
-	-	-	9
-	-	-	-
8,174	-	8,174	9,033
248	-	248	6
-	-	-	-
62	-	62	95
16,861	-39	16,822	18,969

2.7 Other receivables

Other receivables mainly relate to services provided and goods sold to other organizations. At December 31st 2007, the committed outstanding amount represents 4,820 thousand euro and is considered to be received within the following year.

2.8 Other assets

Other assets mainly include prepaid expenses. Breakdown by maturity date is as follows:

		> 1 year and		
	< 1 year	< 5 years	> 5 years	Total 2007
Other assets	4,263		94	4,357
		_		
2.9 Cash and equivalents		2007		2006
		2007		2006
Short-term deposits		224,662		215,189
Cash in headquarters		102,822		111,295
Cash in the field		22,687		20,970
Cash & equivalents		350,172		347,454

2.10 Provisions and contingent liabilities

The following table shows the changes in provisions and contingent liabilities of the period:

	Opening	Additional provisions	Amounts used	Unused amounts reversed	Foreign exchange gain / loss	Other movements	Closing
Provisions and contingent liabilities	4,300	1,165	-223	-1,793	-14	-49	3,387

€2.1m of the Provisions and Contingent Liabilities relates to tax assessments received by MSF relating to our activities in the field. MSF is currently challenging the basis of these particular assessments.

The remaining € 1.3m of Provision and Contingent Liabilities covers various different risks for which MSF has a constructive obligation.

In July 2004 the government of the Netherlands filed a claim against MSF Switzerland in the Geneva's First Instance Tribunal. The claim concerned the reimbursement of a € 1 million ransom paid by the government of the Netherlands for the liberation of Arjan Erkel, the former MSF Switzerland programme head in Dagestan, who was kidnapped on August 12, 2002, and freed on April 11, 2004.

The government of the Netherlands ordered MSF Switzerland to pay an amount of € 770,000, a sum producing an interest of 5% as of 15 June 2004. MSF Switzerland opposes this claim and has in turn submitted a counterclaim demanding that the government of the Netherlands restore the sum of €230,000 held in its account. In a judgement handed down on March 15, 2007, the First Instance Tribunal rejected the claim of the government of the Netherlands. Following an appeal, a judgement handed down on February 22, 2008 by the Civil Court of Justice of the Canton of Geneva refused all the government of the Netherlands' claims, finding in favour of MSF on all counts. The government of the Netherlands was ordered to pay MSF the sum of €230,000 plus interest, and to cover its legal costs including a part of MSF legal representation fees.

The government of the Netherlands has decided to refer the case to the Federal Tribunal (Switzerland).

No provision has been recorded with regard to the demand of the government of the Netherlands. The receivable of € 230,000 was not recognised among MSF Switzerland's assets, nor were the legal costs granted to MSF Switzerland by the Court of First Instance.

2.11 Financial debts

Their breakdown by maturity date is the following:

Borrowings and loans Capitalized lease obligation

Financial Debts

2.12 Accounts payable and accrued expenses

Accounts payable and accrued expenses are composed of amounts owed to suppliers, employees and tax authorities, and of grants payable to external organizations. The details of the accounts payable and accrued expenses are disclosed below:

Trade accounts payable and accruals Accrued personnel expenses Accrued taxes and income tax payable Public institutional grants payable Private grants payable Other liabilities

Accounts payable and accrued expenses

Their breakdown by maturity date is the following:

Accounts payable and accrued expenses

2.13 Deferred income

Deferred income on public institutional grants Deferred income on private grants Unspent donor-designated/restricted funds Other deferred income Gross value of investment subsidies

Deferred income

Its breakdown by maturity date is the following:

Deferred income

2006

2006

< 1 year	> 1 year and < 5 years	> 5 years	Total 2007	Total 2006
4 343	1,372	- 849	4 2,564	2,741 2,515
347	1,372	849	2,569	5,256

2007

42,654	44,026
4,695	3,899
23	39
33	295
1,792	1,713
11,515	11,780
24,597	26,302

< 1 year	> 1 year and < 5 years	> 5 years	Total 2007
41,399	87	1,168	42,654

9,662	11,162
2,775	2,876
158	103
2,331	5,561
440	208
3,958	2,414
	440 2,331 158

< 1 year	> 1 year and < 5 years	> 5 years	Total 2007
9,431	231	-	9,662

2.13 Deferred income (continued)

The cumulative unspent donor-designated funds will be strictly spent in accordance with the donors' desire (e.g. specific countries or types of interventions) as the need arise.

The following schedule shows their year-end position:

	Raised in previous years and spent		Raised in 2007 but not	Foreign exchange	Other	
	Opening	in 2007	spent	gain / loss	movements	Closing
	- F			J ,		,
Algeria	19	-	-	-	-	19
Angola	-	-	3	-	-	3
Bangladesh	-	-	3	-	-	3
Chad	2	-2	-	-	-	-
Congo, Democratic Republic of the	-	-	18	-	-	18
East Timor	1	-1	-	-	-	-
Guatemala	7	-7	-	-	-	-
Haiti	13	-1	-	-	-	12
Indonesia excluding Tsunami	-	-	1	-	-	1
Iran	63	-	-	-	-	63
Iraq	2	-2	-	-	-	-
Lebanon	-	-	1	-	-	1
Madagascar	-	-	1	-	-	1
Malawi	117	-117	-	-	-	-
Pakistan	-	-	2	-	-	2
Peru	-	-	37	-	-	37
Sierra Leone	3	-3	-	-	-	-
Somalia	1	-1	-	-	-	-
South Africa	2	-2	-	-	-	-
Sudan	27	-27	-	-	-	-
Uganda	-	-	26	-	-	26
Uzbekistan	4	-4	-	-	-	-
Zambia	-	-	215	-	-	215
Other countries or restrictions	5,298	-3,911	615	-73	-	1,929
Unspent donor-designated/restricted funds	5,561	-4,078	922	-73	-	2,331

Other countries or restrictions represent either the countries for which restricted funds lower than one thousand euro remain unspent, or transversal restrictions. They mainly include:

• a balance of 362 thousand euro from an original contribution of 841 thousand euro earmarked to the purchase of meningitis vaccines. These vaccines have actually been bought but only partly used at year-end. The donation is recognized as income as and when the vaccines have been consumed.

2.14 Retained earnings and equities

MSF's retained earnings have been built up over the years by surpluses of income over expenses. As at Dec 2007, the available portion (unrestricted funds less the translation adjustment) represents 8 months of activity. The purpose of maintaining retained earnings is to meet the following needs: future major humanitarian emergencies for which sufficient funding cannot be obtained, and/or

- a donation of 120 thousand euro restricted to the construction of a logistics warehouse and recognized as income as the asset is depreciated,
- annuity trusts of 1,155 thousand euro.
- funds totalling 140 thousand euro restricted to investment in production of 'ready-to-use therapeutic food'.

a sudden drop of private and/or public institutional funding, and the sustainability of long-term programs (e.g. ARV treatment programs), as well as the pre-financing of operations to be funded by forthcoming public fundraising campaigns and/or by public institutional funding.

3 STATEMENT OF FINANCIAL ACTIVITIES

In thousands of euros

3.1 Income

3.1.1. Private income Income from individuals includes:

Donations Legacies and bequests Membership fees

Individuals

Donations and grants from private institutions mainly come from the following sources:

Companies Trusts & foundations Lottery & special events Joint-appeals Other private institutions

Donations and grants from private institutions

3.1.2. Public institutional income

The table below presents the breakdown of donations and grants awarded by public institutional bodies classified by geographical origin:

ECHO and EU institutions UN institutions American governments Asian governments EU European governments Non EU European governments Oceanian governments Other governments

Public institutional income

3.1.3. Other income

Interest/investment income Merchandising Equipment & services sold to other organizations Other revenues

Other income

2007	2006
389,628	358,869
49,148	46,131
129	122
438,906	405,122
26,557	19,602
32,295	19,410
18,127	40,631
432	233
2,416	3,397
79,827	83,272
4,793	9,139
1,710	1,470
2,746	2,850
-4	4
33,250	40,923
11,703	7,152
7	242
54,204	61,780
10,609	8,615
967	1,272
3,961	2,629
4,251	6,019
19,788	18,534

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3.2 Expenditure

Program expenses by nature and continent

	Africa	America	Asia	Europe	Oceania	Unallocated	Total 2007	Total 2006
International staff	65,735	6,049	15,857	2,507	90	3,294	93,532	92,007
National staff	75,993	10,796	13,781	5,662	9	539	106,781	105,188
Operational running expenses	14,456	1,105	2,799	1,221	21	388	19,991	20,575
Medical and nutrition	49,884	4,691	19,895	1,723	18	490	76,701	73,291
Logistics and sanitation	17,052	1,095	3,506	330	63	409	22,455	24,471
Transport, freight, storage	40,712	1,589	5,376	751	47	227	48,702	51,588
Training and local support	2,472	218	1,073	207	-	92	4,062	3,837
Consultants and field support	1,713	179	524	132	3	-246	2,304	3,366
Private and public								
institutional grants	-	-	-	24	-	-	24	209
Miscellaneous	660	37	67	110	-	13	887	853
-								
Programs	268,677	25,759	62,878	12,666	251	5,207	375,439	375,385

Headquarters program support

Headquarters program support relates to headquarters expenses incurred in order to carry out MSF humanitarian operations (e.g. project design, monitoring and evaluation, recruitment of expatriates, activities designed to improve the quality and the effectiveness of MSF operations). The increase of these expenses in 2007 is mainly due to more specialist support for projects.

Témoignage / awareness-raising

Témoignage / awareness-raising activities comprise expenses incurred by MSF in an educational manner to further its social mission. They represent the situations where MSF acts as a witness and speaks out about the plight of the populations it serves through trying to mobilise the international community and by issuing information publicly in order to inform, put pressure on responsible actors and stimulate action. Too often in the countries where MSF works, we cannot treat our patients because the medicines are too expensive or they are no longer produced. Sometimes, the only drugs we have are toxic or ineffective, and nobody is looking for a better cure. As a medical humanitarian organisation, it is fundamentally unacceptable to MSF that access to essential medicines is becoming almost impossible, particularly for the common global infectious diseases. Since 1999, MSF has been campaigning internationally to find long-term, sustainable solutions to this crisis. The Access to Essential Medicines Campaign is pushing to lower the prices of existing medicines, to bring abandoned drugs back into production, to stimulate research and development for diseases that primarly affect the poor, and to overcome other barriers to access.

In 2007, the Access to Essential Medicines Campaign contributed 14% to the témoignage / awareness-raising expenses.

	2007	2006
Access to Essential Medicines Campaign Other témoignage campaigns and expenses	2,635 16,785	2,698 15,341
Témoignage / awareness-raising	19,420	18,039

Other humanitarian activities

The other humanitarian activities consist primarily of the cost of the goods sold and services provided to other organizations, as well as MSF's contribution to the Drugs for Neglected Disease initiative, also called DNDi (cf. note 5.1).

Fundraising

Fundraising expenses represent the costs incurred for raising funds from all possible sources of income, be they private or public institutional.

Management, general and administration

Management, general and administration represents the expenses incurred for the management and the administration of the organisation. They consist primarily of expenses associated with executive management, headquarters finance and human resources management, internal communication and the associative life of the organisation.

Income tax

MSF is exempt from taxes in most countries in which the entities are based.

4 SECTORIAL INFORMATION

4.1 Ratios

Operational ratios Operations Témoignage / Awareness raising Other humanitarian activities

Social mission

Fundraising Management, general and administration

Other expenses

Total Expenditure

Financial independence Private Income Public institutional income Other income

Total Income

As part of our effort to guarantee independence and strenghten our link with home societies, we have been striving to maintain a high level of private income. Funds coming from non public institutional sources represented 90.9% of MSF total income in 2007. More than 3.8 million donors and private funders made this possible.

4.2 Income and expenditure by geographical area

4.2.1 Private and other income by geographical area

Australia

Individuals	19,671	
• Donations	18,796	
 Legacies and bequests 	873	
 Membership fees 	3	
Private institutions	1,656	
 Companies 	1,361	
 Trusts & foundations 	295	
 Joint-appeals 	-	
 Lottery & special events 	-	
 Other private institutions 	-	
Private Income	21,327	
Interest/investment income	209	
Merchandising	1	
Equipment & services sold to other organizations	-	
Other revenues	3	
Other income	213	

2007	2006
76.0%	77.0%
3.4%	3.2%
1.6%	1.4%
81.0%	81.6%
13.3%	12.8%
5.7%	5.5%
19.0%	18.4%
100.0%	100.0%
87.5%	85.9%
9.1%	10.9%
3.3%	3.3%
100.0%	100.0%

Austria	Belgium	Canada	Denmark	France
9,831	23,455	12,629	7,439	53,715
9,690	17,076	12,088	5,365	47,761
138	6,374	532	2,075	5,915
3	5	8	-	38
678	2,290	663	2,348	1,024
678	1,577	250	647	834
-	298	411	1,042	184
-	-	-	432	-
-	70	2	226	-
-	346	-	-	6
10,510	25,745	13,292	9,787	54,739
97	1,228	200	30	1,925
-	-	-	30	449
-	2,679	-	-	1,277
-	407	10	75	1,749
97	4,314	210	135	5,401

4.2.1 Private and other income by geographical area (continued)

	Germany	Greece	Holland	Hong Kong	Italy	Japan	Luxembourg
T. 1. 1							
Individuals	29,227	5,351	31,190	11,840	28,652	13,171	2,705
Donations	27,220	5,349	23,000	11,424	25,322	12,886	2,227
 Legacies and bequests 	2,000	8,177	416		3,326	283	473
 Membership fees 	2,000	2	13	1	4	2	5
Private institutions	1,944	579	17,227	2,622	4,544	1,090	17
 Companies 	187	529	1,486	1,593	3,768	760	17
 Trusts & foundations 				-		700	17
 Joint-appeals 	80	23	300	441	746	-	-
 Lottery & special events 	-	-	-	-	-	-	-
• Other private institutions	771	26	15,442	588	30	-	-
F	906	-	-	-	-	330	-
Private Income							
	31,171	5,930	48,417	14,462	33,196	14,261	2,722
Interest/investment income							
Merchandising	483	22	1,133	16	160	4	50
Equipment & services sold	-	-	113	1	122	5	4
to other organizations							
Other revenues	-	-	-	-	-	-	-
	470	76	-	1	-	6	35
Other income	953	98	1,246	18	282	16	89

					United	United	
	Norway	Spain	Sweden	Switzerland	Kingdom	States	Total
Individuals	11,727	31,602	13,473	24,495	19,923	88,809	438,906
 Donations 	10,880	29,380	11,905	21,951	17,268	80,040	389,628
 Legacies and bequests 	844	2,201	1,563	2,534	2,655	8,769	49,148
 Membership fees 	2	21	5	9	-	-	129
Private institutions	2,411	7,618	1,990	6,479	2,163	22,482	79,827
 Companies 	843	6,145	1,109	750	493	3,531	26,557
 Trusts & foundations 	1,283	1,434	881	5,688	1,671	17,517	32,295
 Joint-appeals 	-	-	-	-	-	-	432
 Lottery & special events 	151	22	-	41	-	759	18,127
 Other private institutions 	134	18	-	-	-	676	2,416
Private Income	14,138	39,220	15,463	30,974	22,087	111,291	518,733
Interest/investment income	1,013	648	12	438	268	2,659	10,609
Merchandising	28	186	-	28	-	-	967
Equipment & services sold							
to other organizations	-	-	-	-	4	-	3,961
Other revenues	23	544	-	788	-	63	4,251
Other income	1,064	1,378	12	1,254	273	2,722	19,788

In thousands of euros

4.2.2 Public institutional income by geographical area

ECHO and EU institutions

- Humanitarian Aid Office of the European Commission (ECHO)
- EU 50/50 cofinancing
- EU DG I and VIII
- EU FED
- EU Others

UN institutions

- World Health Organization (WHO)
- World Food Programme (WFP)
- High Commissioner for Refugees (HCR)
- International Children's Emergency Fund (UNICEF)
- Office for Project Services (OPS)
- World Aid Fund
- UN Others

EU-governments and affiliates

- Austria
- Belgium
- Denmark
- France
- Germany • Greece
- Holland
- Ireland
- Italy
- Luxembourg
- Spain
- Sweden
- United Kingdom

Non-EU governments and affiliates

- Canada
- Japan
- Norway
- Switzerland

Other governments and affiliates

Public institutional income

2007	2006
4,793	9,139
3,301	6,743
448	495
533	1,728
-	-80
510	254
1,710	1,470
23	77
15	24
238	18
2	-
1,144	-
9	-
278	1,351
33,250	40,923
-11	475
5,273	5,350
2,781	3,536
238	281
850	-
141	156
1,554	4,536
2,193	2,196
90	125
5,300	5,439
3,642	744
8,225	7,016
2,973	11,068
14,445	10,006
2,746	2,850
-4	4
9,491	4,798
2,212	2,354
7	242
54,204	61,780

NOETS OF THE FINANCIAL STATEMENTS

In thousands of euros	2007	2006
4.2.3 Expenditure - All Countries		
Program expenses by nature and funding of programs		
Expenses		
International staff	93,532	92,007
National staff	106,781	105,188
Operational running expenses	19,991	20,575
Medical and nutrition	76,701	73,291
Logistics and sanitation	22,455	24,471
Training and local support	4,062	3,837
Transport, freight, storage	48,702	51,588
Consultants and field support	2,304	3,366
Grants Miscellaneous	24 887	209 853
miscellaneous		
Programs	375,439	375,385
Logistics satellites' activities	7,507	6,328
Funding Public institutional income	52,520	58,988
	52,520	50,900
America	2,591	2,691
• Embassies - Canada	-	20
• Canadian International Development Agency (CIDA) - Canada	2,612	2,671
Municipalities and regional council - Canada	-20	-
Asia	-4	4
• Embassies - Japan	-4	-4
 Governments - Others - Japan ECHO and EU institutions 	- (570	8
	4,578	8,748 6,515
 Humanitarian Aid Office of the European Commission (ECHO) EU 50/50 cofinancing 	3,260 448	462
• EU DG I and VIII	525	1611
• EU FED	-	-80
• EU Others	345	240
EU Europe	32,354	39,246
Austrian Development Agency (ADA) - Austria	-	454
Governments - Others - Austria	-11	-
• AGCD - Belgium	4,113	4,183
• Governments - Others - Belgium	478	160
 Municipalities and regional council - Belgium 	681	714
 Danish Agency for Development Assistance (DANIDA) - Denmark 	2,781	3,421
Governments - Others - Denmark	-	2
Governments - Others - France	204	222
Municipalities and regional council - France	-	16
Ministry of Foreign Affairs (MFA) - Germany	850	-
 Governments - other - Greece Embassies - Ireland 	140	156
• Ireland Aid (DCI) - Ireland	28 2,147	- 1,910
Governments - Others - Ireland	2,147	220
Municipalities and regional council - Italy	- 90	125
Ministry of Foreign Affairs (MAE) - Luxembourg	4,309	4,228
Governments - Others - Luxembourg	461	719
• Embassies - Holland	160	310

In thousands of euros

Funding

EU Europe (continued)

- Ministry of Foreign Affairs (BuZa) Holland • Governments - Others - Spain
- Municipalities and regional council Spain
- Embassies Sweden
- Swedish International Development Cooperation Agency (SIDA) Sweden
- Forum Syd Sweden
- Embassies UK
- Department for International Development (DFID) UK
- Jersey Overseas Aid UK
- Governments Others UK

Non EU Europe

- Ministry of Foreign Affairs (MFA) Norway
- Norwegian Agency for Development Cooperation (NORAD) Norway
- Development and Cooperation Department (DDC) Switzerland
- Governments Others Switzerland
- Municipalities and regional council Switzerland

Oceania

- **UN institutions**
- World Health Organization (WHO) • World Food Programme (WFP)
- High Commissioner for Refugees (HCR)
- International Children's Emergency Fund (UNICEF)
- Office for Project Services (OPS)
- World Aid Fund
- UN Others

Other governments

Private and other income

Staff information

In full-time equivalent Expatriate staff National staff

Field positions

Programs relate to the aid projects undertaken by MSF and include the direct expenses incurred in the different countries of intervention. Logistics satellites' activities represent the indirect costs dedicated to the projects and associated with the delivery of emergency relief supplies.

For the year 2007, 375,439 thousand euro were spent in direct connection with the projects. The activities of the logistics satellites stood at 7,507 thousand euro.

These expenses were funded by 52,520 thousand euro coming from public institutional bodies, the balance being funded by unrestricted and restricted private funds.

2006	חפמפנות: סמתי דוסתנופופי מ
4,206	TILE
-	TILC
651	5
43	IIdi
6,108	111
639	alle
7	Tat
9,571	Vel
141	O I C
1041	
6,600	
3,585	
1,009	
1,437	
225	
.	

2007	2006
1,394	4,206
2,282	-
1,247	651
21	43
7,551	6,108
543	639
-	7
2,788 95	9,571 141
	141 1041
11,319	6,600
7,695	3,585
1,770	1,009
1,502	1,437
-	225
351	344
-	-
1,674	1,457
-6	77
15	24
238	18
2	-
1,140	-
9	-
276	1338
7	242
330,425	322,725
1,994	2,022
22,354	24,960
24,348	26,982

The difference of 1,684 thousand euro between public institutional income as stated in the statement of financial activities and the amount mentioned above represents the funding of expenses and activities directly undertaken at headquarters level.

Staff information is expressed in full-time equivalent. When fulltime equivalent cannot be provided, an average number of people is taken into account.

Figures for the previous year are presented in total for comparative purposes. They are not presented in the following pages for the different countries/regions of interventions because of the emergency nature of MSF's action.

ANGOLA

Expenses International staff 674 National staff 1,135 Operational running expenses 164 Medical and nutrition Logistics and sanitation Training and local support 293 Transport, freight, storage Consultants and field support Grants Miscellaneous Programs 2,438 Logistics satellites' activities Funding Public institutional income America Asia ECHO and EU institutions • Humanitarian Aid Office of the European Commission (ECHO) EU Europe • Danish Agency for Development Assistance (DANIDA) - Denmark • Governments - Others - Denmark • Municipalities and regional council - Spain • Department for International Development (DFID) - UK • Governments - Others - UK Non EU Europe • Norwegian Agency for Development Cooperation (NORAD) - Norway • Development and Cooperation Department (DDC) - Switzerland Oceania **UN** institutions Other governments Private and other income 2,442 Staff information

Stall Information	
International staff	16
National Staff	112
Field positions	128

In thousands of euros

ARMENIA

Exnenses

2007

38

96

6

18

-

16

3

0

-

-

Expenses	
International staff	370
National staff	650
Operational running expenses	83
Medical and nutrition	372
Logistics and sanitation	30
Training and local support	22
Transport, freight, storage	63
Consultants and field support	10
Grants	-
Miscellaneous	1
Programs	1,601
Logistics satellites' activities	58
Funding	
Public institutional income	4
America	-
Asia	
	-
ECHO and EU institutions	-
ECHO and EU institutions	-
	- 4

EU Europe	4
 Danish Agency for Development Assistance 	
(DANIDA) - Denmark	-
 Governments - Others - Denmark 	-
 Governments - Others - France 	2
 Embassies - Ireland 	2
 Governments - Others - Ireland 	-
 Forum Syd - Sweden 	-
Non EU Europe	-
Oceania	-
UN institutions	-
Other governments	-
Private and other income	1,655
Staff information	
International staff	9
National Staff	56
Field positions	65

BANGLADESH

Expenses

2007

International staff	656
National staff	568
Operational running expenses	91
Medical and nutrition	218
Logistics and sanitation	340
Training and local support	6
Transport, freight, storage	148
Consultants and field support	73
Grants	-
Miscellaneous	1
Programs	2,101
Logistics satellites' activities	31
Funding Public institutional income	0
-	0
-	0
Public institutional income America Asia	0 - -
Public institutional income America Asia ECHO and EU institutions	C - - -
Public institutional income America Asia ECHO and EU institutions EU Europe	C - - -
Public institutional income America Asia ECHO and EU institutions EU Europe • Embassies - Holland	C - - - -
Public institutional income America Asia ECHO and EU institutions EU Europe • Embassies - Holland Non EU Europe	0 - - - - -
Public institutional income America Asia ECHO and EU institutions EU Europe • Embassies - Holland Non EU Europe Oceania	0 - - - - - - - -
Public institutional income America Asia ECHO and EU institutions EU Europe • Embassies - Holland Non EU Europe Oceania UN institutions	C - - - - - - - - - - - - - - - - - - -
Public institutional income America Asia ECHO and EU institutions EU Europe • Embassies - Holland Non EU Europe Oceania	C - - - - - - - - - - - - - - - - - - -
Public institutional income America Asia ECHO and EU institutions EU Europe • Embassies - Holland Non EU Europe Oceania UN institutions	-
Public institutional income America Asia ECHO and EU institutions EU Europe • Embassies - Holland Non EU Europe Oceania UN institutions Other governments Private and other income	-
Public institutional income America Asia ECHO and EU institutions EU Europe • Embassies - Holland Non EU Europe Oceania UN institutions Other governments Private and other income Staff information	2,132
Public institutional income America Asia ECHO and EU institutions EU Europe • Embassies - Holland Non EU Europe Oceania UN institutions Other governments Private and other income	-

Field positions

32

2007

165

2007 BENIN Expenses International staff 171 National staff 312 Operational running expenses 31 Medical and nutrition 55 Logistics and sanitation 29 Training and local support 3 35 Transport, freight, storage Consultants and field support 2 Grants Miscellaneous Programs 638 Logistics satellites' activities 4 Funding Public institutional income 205 America Asia ECHO and EU institutions 205 EU Europe 205 • Ministry of Foreign Affairs (MAE) - Luxembourg Non EU Europe Oceania UN institutions • High Commissioner for Refugees (HCR) Other governments 436 Private and other income

Staff information	
International staff	2
National Staff	34
Field positions	36

cial

Report

BOLIVIA

Evnoncoc

Expenses International staff	
International staff	320
National staff	201
Operational running expenses	39
Medical and nutrition	53
Logistics and sanitation	2
Training and local support	5
Transport, freight, storage	35
Consultants and field support	3
Grants	-
Miscellaneous	-
Programs	658
Logistics satellites' activities	3
Funding Public institutional income	0
America	-
Asia	-
ECHO and EU institutions	-
EU Europe	-
Jersey Overseas Aid - UK	-
Non EU Europe	-
Non EU Europe Oceania	-
Non EU Europe Oceania UN institutions	
Non EU Europe Oceania	- - - -
Non EU Europe Oceania UN institutions	- - - - 661
Non EU Europe Oceania UN institutions Other governments Private and other income	- - - - 661
Non EU Europe Oceania UN institutions Other governments	- - - - 661
Non EU Europe Oceania UN institutions Other governments Private and other income Staff information International staff	- - - 661
Non EU Europe Oceania UN institutions Other governments Private and other income Staff information	

In thousands of euros

BURKINA FASO

Expenses

2007

Logistics satellites' activities	544
Programs	4,749
Miscellaneous	1
Grants	-
Consultants and field support	10
Transport, freight, storage	715
Training and local support	242
Logistics and sanitation	223
Medical and nutrition	1,376
Operational running expenses	227
National staff	885
International staff	1,071

2007

Funding

Funding	
Public institutional income	1,920
America	_
Asia	-
ECHO and EU institutions	-
	-
EU Europe	1,920
 Danish Agency for Development Assistance 	
(DANIDA) - Denmark	-
 Governments - Others - France 	2
 Ministry of Foreign Affairs (MAE) - Luxembourg 	1,516
 Swedish International Development 	
Cooperation Agency (SIDA) - Sweden	185
• Forum Syd - Sweden	217
Non EU Europe	-
Oceania	-
UN institutions	-
Other governments	-
J	
Private and other income	3,373
Staff information	
International staff	22
National Staff	226

Field positions	248

BURUNDI

Expenses

пурензез	
International staff	1,433
National staff	1,639
Operational running expenses	297
Medical and nutrition	774
Logistics and sanitation	672
Training and local support	51
Transport, freight, storage	380
Consultants and field support	23
Grants	-
Miscellaneous	6
Programs	5,274
Logistics satellites' activities	46
Funding	
Public institutional income	2,058
America	-
Asia	-
ECHO and EU institutions	1,333
 Humanitarian Aid Office of the 	
European Commission (ECHO)	1,333
EU Europe	725
 Ireland Aid (DCI) - Ireland 	292
• Department for International Development (DFID) - UK	433
 Governments - Others - UK 	-
Non EU Europe	-
Oceania	-
UN institutions	-
Other governments	-
Private and other income	3,263
Staff information	
Staff information	
International staff	33
National Staff	409
Field positions	442

34

2007

CAMBODIA

1,041
783
164
2,367
298
54
201
14
-
3
4,925

ctivities

Funding	
Public institutional income	1,666
America	-
Asia	-
ECHO and EU institutions	-
EU Europe	655
• AGCD - Belgium	650
• Danish Agency for Development Assistance	
(DANIDA) - Denmark	-
 Governments - Others - Denmark 	-
 Governments - Others - France 	5
Non EU Europe	1,011
• Ministry of Foreign Affairs (MFA) - Norway	1,011
Oceania	-
UN institutions	-
Other governments	-
Private and other income	3,450
Staff information	
International staff	25
National Staff	220
Field positions	245

2007

CAMEROON

Expenses

International staff	715
National staff	674
Operational running expenses	177
Medical and nutrition	344
Logistics and sanitation	124
Training and local support	37
Transport, freight, storage	328
Consultants and field support	34
Grants	-
Miscellaneous	3
Dreaman	2 / 27
Programs	2,437
Logistics satellites' activities	59
Funding	405
Funding Public institutional income	196
Public institutional income	196
	196 - -
Public institutional income America	196 - -
Public institutional income America Asia	196 - - 195
Public institutional income America Asia ECHO and EU institutions	
Public institutional income America Asia ECHO and EU institutions EU Europe	
Public institutional income America Asia ECHO and EU institutions EU Europe • Swedish International Development Cooperation	- - 195
Public institutional income America Asia ECHO and EU institutions EU Europe • Swedish International Development Cooperation Agency (SIDA) - Sweden	- - 195 195
Public institutional income America Asia ECHO and EU institutions EU Europe • Swedish International Development Cooperation Agency (SIDA) - Sweden Non EU Europe • Municipalities and regional council - Switzerland Oceania	- - 195 195 1
Public institutional income America Asia ECHO and EU institutions EU Europe • Swedish International Development Cooperation Agency (SIDA) - Sweden Non EU Europe • Municipalities and regional council - Switzerland	- - 195 195 1
Public institutional income America Asia ECHO and EU institutions EU Europe • Swedish International Development Cooperation Agency (SIDA) - Sweden Non EU Europe • Municipalities and regional council - Switzerland Oceania	- - 195 195 1

Staff information

International staff	14
National Staff	109
Field positions	123

CENTRAL AFRICAN REPUBLIC

Expenses

2007

Programs	8,079
Miscellaneous	14
Grants	-
Consultants and field support	35
Transport, freight, storage	1,382
Training and local support	4
Logistics and sanitation	361
Medical and nutrition	1,445
Operational running expenses	568
National staff	1,814
International staff	2,456
Expenses	

Logistics satellites' activities 213 Funding Public institutional income 891 America -Asia -ECHO and EU institutions 182 • Humanitarian Aid Office of the European Commission (ECHO) 182 708 EU Europe • Governments - Others - France 2 • Ministry of Foreign Affairs (MFA) - Germany 200 • Municipalities and regional council - Spain 200 • Department for International Development (DFID) - UK 306 Non EU Europe Oceania -**UN** institutions -Other governments -Private and other income 7,401

Staff information

International staff	47
National Staff	511
Field positions	557
	557

In thousands of euros

CHAD

Expenses

Expenses	
International staff	6,010
National staff	5,432
Operational running expenses	1,583
Medical and nutrition	2,684
Logistics and sanitation	2,965
Training and local support	74
Transport, freight, storage	6,38
Consultants and field support	110
Grants	
Miscellaneous	90
Programs	25,33
Logistics satellites' activities	96
Funding Public institutional income	4,41
	4,41
America	243
Canadian International Development Agency	
(CIDA) - Canada	24
Asia	
ECHO and EU institutions	
Humanitarian Aid Office of the European Commission (ECUO)	
Commission (ECHO)	2 5 6
EU EuropeDanish Agency for Development Assistance	3,56
(DANIDA) - Denmark	1,00
• Governments - Others - France	1,00
Ministry of Foreign Affairs (MFA) - Germany	65
• Ireland Aid (DCI) - Ireland	24
Ministry of Foreign Affairs (MAE) - Luxembourg	1,10
 Municipalities and regional council - Spain 	35
• Swedish International Development Cooperation	
Agency (SIDA) - Sweden	20
• Department for International Development (DFID) -	UK
Non EU Europe	57
 Ministry of Foreign Affairs (MFA) - Norway 	47
• Municipalities and regional council - Switzerland	98
Oceania	
UN institutions	30
 High Commissioner for Refugees (HCR) 	30
Other governments	
Private and other income	21,87
Staff information	
Staff information International staff	11
National Staff	1,31
	1,51

National Staff	1,31/
Field positions	1,437

36

2007

CHECHNYA / 2007 INGUSHETIA / DAGESTAN

Expenses International staff National staff Operational running expenses Medical and nutrition Logistics and sanitation Training and local support	497 3,166 494 1,370 217 102
Transport, freight, storage Consultants and field support Grants Miscellaneous	370 24 - 83
Programs	6,323
Logistics satellites' activities	1
Funding Public institutional income	-23
America	-
Asia ECHO and EU institutions • Humanitarian Aid Office of the	- -23
European Commission (ECHO) EU Europe	-23
• Department for International Development (DFID) - UK Non EU Europe	-
• Ministry of Foreign Affairs (MFA) - Norway Oceania	-
UN institutions Other governments	-
Private and other income	6,348
Staff information International staff	12
National Staff	234
Field positions	246

CHINA

Logistics satellites' activities	0
	6
Programs	1,457
Miscellaneous	- 1
Consultants and field support Grants	5
Transport, freight, storage	42
Training and local support	16
Logistics and sanitation	4
Medical and nutrition	615
National staff Operational running expenses	304 60
International staff	410
-	
Expenses	

Public institutional income	2
America	-
Asia	-
ECHO and EU institutions	-
EU Europe	2
• Governments - Others - France	2
Non EU Europe	-
Oceania	-
UN institutions	-
Other governments	-
Private and other income	1,460

Staff information

International staff	9
National Staff	55
Field positions	63

In thousands of euros

COLOMBIA

Exnenses

2007

Logistics satellites' activities	11
Logistics establitos' activities	11
Programs	7,483
Miscellaneous	28
Grants	-
Consultants and field support	69
Transport, freight, storage	714
Training and local support	72
Logistics and sanitation	114
Medical and nutrition	971
Operational running expenses	542
National staff	2,703
International staff	2,269
Expenses	

2007

Funding

runding	
Public institutional income	5
America	-
Asia	-
ECHO and EU institutions	-
EU Europe	5
 Danish Agency for Development Assistance 	
(DANIDA) - Denmark	0
Governments - Others - France	5
Non EU Europe	-
Oceania	-
UN institutions	-
Other governments	-
Private and other income	7,489

Staff information

International staff	54
National Staff	258
Field positions	312

In thousands of euros

CONGO, DEMOCRATIC 2007 **REPUBLIC OF THE**

Expenses	
International staff	9,85
National staff	11,46
Operational running expenses	2,12
Medical and nutrition	7,15
Logistics and sanitation	2,39
Training and local support	18
Transport, freight, storage	6,32
Consultants and field support	16
Grants Miscellaneous	18
Programs Logistics satellites' activities	39,86 87
Funding	
Public institutional income	4,89
America	
Canadian International Development Agency (GDDA)	
(CIDA) - Canada	
Asia	
Embassies - Japan	2
ECHO and EU institutions	2
Humanitarian Aid Office of the European Commission (ECHO)	2
Commission (ECHO) EU Europe	4,02
• AGCD - Belgium	4,02 1,09
 Danish Agency for Development Assistance 	1,09
(DANIDA) - Denmark	73
Governments - Others - Denmark	/ 3
Ireland Aid (DCI) - Ireland	22
 Municipalities and regional council - Italy 	1
 Ministry of Foreign Affairs (BuZa) - Holland Swedish International Development Cooperation 	-
Agency (SIDA) - Sweden	1,39
Department for International Development	1,39
(DFID) - UK	56
Non EU Europe	84
 Ministry of Foreign Affairs (MFA) - Norway 	80
 Development and Cooperation Department (DDC) - Switzerland 	
 Municipalities and regional council - Switzerland 	3
Oceania	J
* * * * * * * *	-
UN institutions	
UN institutions International Children's Emergency Fund (UNICE) 	F) -
UN institutions International Children's Emergency Fund (UNICE Other governments	F) -

Field positions	2,386
National Staff	2,163
International staff	224

38

CONGO, REPUBLIC **OF THE**

_	
Expenses	
International staff	890
National staff	1,119
Operational running expenses	90
Medical and nutrition	456
Logistics and sanitation	105
Training and local support	9
Transport, freight, storage	362
Consultants and field support	14
Grants	-
Miscellaneous	2
Programs	3,048

Logistics satellites'	activities	13

Funding	
Public institutional income	0
America	-
Asia	-
ECHO and EU institutions	-
 Humanitarian Aid Office of the European 	
Commission (ECHO)	-
• EU FED	-
EU Europe	-
 Ireland Aid (DCI) - Ireland 	-
• Swedish International Development Cooperation	
Agency (SIDA) - Sweden	-
Non EU Europe	-
Oceania	-
UN institutions	-
Other governments	-
Private and other income	3,061

Staff information

172
190

ECUADOR

Field positions

Expenses	
International staff	251
National staff	161
Operational running expenses	42
Medical and nutrition	171
Logistics and sanitation	28
Training and local support	16
Transport, freight, storage	17
Consultants and field support	2
Grants	-
Miscellaneous	-
Programs	688
Logistics satellites' activities	2
Funding	
Public institutional income	0
Public institutional income	0 - -
Public institutional income America	0 - - -
Public institutional income America Asia	0 - - -
Public institutional income America Asia ECHO and EU institutions	0 - - - -
Public institutional income America Asia ECHO and EU institutions EU Europe Non EU Europe Oceania	0 - - - - - -
Public institutional income America Asia ECHO and EU institutions EU Europe Non EU Europe Oceania UN institutions	0 - - - - - - - -
Public institutional income America Asia ECHO and EU institutions EU Europe Non EU Europe Oceania	0 - - - - - - - - - - -
Public institutional income America Asia ECHO and EU institutions EU Europe Non EU Europe Oceania UN institutions	0 - - - - - - - - - - - - - - - - - - -
Public institutional income America Asia ECHO and EU institutions EU Europe Non EU Europe Oceania UN institutions Other governments	-
Public institutional income America Asia ECHO and EU institutions EU Europe Non EU Europe Oceania UN institutions Other governments	-
Public institutional income America Asia ECHO and EU institutions EU Europe Non EU Europe Oceania UN institutions Other governments Private and other income	-
Public institutional income America Asia ECHO and EU institutions EU Europe Non EU Europe Oceania UN institutions Other governments Private and other income Staff information	- - - - - - 690

In thousands of euros

ETHIOPIA

Expenses

2007

2 7,255
2
-
59
976
70
386
879
546
1,868
2,470

2007

Funding

Public institutional income	894
America	-
Asia	-
ECHO and EU institutions	404
 Humanitarian Aid Office of the European 	
Commission (ECHO)	404
EU Europe	454
 Austrian Development Agency (ADA) - Austria 	-
 Governments - Others - Austria 	-11
 Danish Agency for Development Assistance 	
(DANIDA) - Denmark	-
 Governments - Others - Denmark 	-
 Ministry of Foreign Affairs (MAE) - Luxembourg 	-
 Governments - Others - Spain 	300
 Swedish International Development Cooperation 	
Agency (SIDA) - Sweden	165
Non EU Europe	33
 Ministry of Foreign Affairs (MFA) - Norway 	21
 Municipalities and regional council - Switzerland 	12
Oceania	-
UN institutions	3
 International Children's Emergency Fund (UNICEF) 	3
Other governments	-
Private and other income	6,478

Staff information International staff

28

International staff	60
National Staff	670
Field positions	729

In thousands of euros

GEORGIA

Expenses

International staff	685
National staff	593
Operational running expenses	87
Medical and nutrition	764
Logistics and sanitation	46
Training and local support	-
Transport, freight, storage	147
Consultants and field support	1
Grants	
Miscellaneous	
Programs	2,328
Logistics satellites' activities	130
Public institutional income	C
America	
Asia	
Asia ECHO and EU institutions	
Asia ECHO and EU institutions EU Europe	
Asia ECHO and EU institutions EU Europe • Governments - Others - France	
Asia ECHO and EU institutions EU Europe • Governments - Others - France Non EU Europe	
Asia ECHO and EU institutions EU Europe • Governments - Others - France Non EU Europe Oceania	-
Asia ECHO and EU institutions EU Europe • Governments - Others - France Non EU Europe Oceania UN institutions	
America Asia ECHO and EU institutions EU Europe • Governments - Others - France Non EU Europe Oceania UN institutions Other governments Private and other income	2,458
Asia ECHO and EU institutions EU Europe • Governments - Others - France Non EU Europe Oceania UN institutions Other governments	2,458

Field positions	202
National Staff	186
International staff	16

40

GUATEMALA

·v1	ben	CO	C
-~]	Den	J.SC	3

2007

International staff	417
National staff	531
Operational running expenses	53
Medical and nutrition	434
Logistics and sanitation	10
Training and local support	15
Transport, freight, storage	39
Consultants and field support	19
Grants	-
Miscellaneous	2
Programs	1,519

Logistics	satellites'	activities
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Funding

Public institutional income	97
America	-
Asia	-
ECHO and EU institutions	-
EU Europe	97
• Municipalities and regional council - France	-
• Municipalities and regional council - Spain	97
Non EU Europe	-
 Governments - Others - Switzerland 	-
Oceania	-
UN institutions	-
Other governments	-
Private and other income	1,430

Staff information

International staff	9
National Staff	34
Field positions	44

2007

GUINEA

Expenses International staff 1,113 National staff 817 208 Operational running expenses Medical and nutrition 813 Logistics and sanitation 208 Training and local support 46 Transport, freight, storage 264 Consultants and field support Grants Miscellaneous Programs 3,478 Logistics satellites' activities 96 Funding Public institutional income 434 America Asia ECHO and EU institutions 335 • Humanitarian Aid Office of the European Commission (ECHO) 141 • EU 50/50 cofinancing 193 EU Europe • Swedish International Development Cooperation Agency (SIDA) - Sweden 100 Non EU Europe • Ministry of Foreign Affairs (MFA) - Norway 100 • Development and Cooperation Department (DDC) - Switzerland Oceania **UN** institutions Other governments Private and other income 3,140 Staff information International staff 24 National Staff 248 Field positions 272

In thousands of euros

HAITI

Expenses

2007

9

-

-

-

Field positions

Logistics satellites' activities	261
Programs	12,639
Miscellaneous	7
Grants	-
Consultants and field support	53
Transport, freight, storage	511
Training and local support	57
Logistics and sanitation	579
Medical and nutrition	2,731
Operational running expenses	246
National staff	6,324
International staff	2,131

2007

794

Funding Public institutional income	922
America	-
Asia	-
ECHO and EU institutions	-
 Humanitarian Aid Office of the European 	
Commission (ECHO)	-
EU Europe	649
 Danish Agency for Development Assistance 	
(DANIDA) - Denmark	-
Governments - Others - Denmark	-
 Municipalities and regional council - Italy 	-
• Swedish International Development Cooperation	
Agency (SIDA) - Sweden	649
Non EU Europe	249
 Ministry of Foreign Affairs (MFA) - Norway 	249
Oceania	-
UN institutions	24
• World Aid Fund	9
UN Others	15
Other governments	-
Private and other income	11,978
Staff information	
	/ -
International staff National Staff	47
National Start -	747

In thousands of euros

HONDURAS

Expenses

International staff	186
National staff	234
Operational running expenses	
Medical and nutrition	28
Logistics and sanitation	
Training and local support	18
Transport, freight, storage	17
Consultants and field support	14
Grants	
Miscellaneous	
Programs	544
Logistics satellites' activities Funding Public institutional income	
Funding	:
Funding Public institutional income	
Funding Public institutional income	
Funding Public institutional income America	
Funding Public institutional income America Asia ECHO and EU institutions EU Europe	
Funding Public institutional income America Asia ECHO and EU institutions EU Europe Non EU Europe	(
Funding Public institutional income America Asia ECHO and EU institutions EU Europe Non EU Europe • Municipalities and regional council - Switzerland	(
Funding Public institutional income America Asia ECHO and EU institutions EU Europe Non EU Europe • Municipalities and regional council - Switzerland Oceania	(
Funding Public institutional income America Asia ECHO and EU institutions EU Europe Non EU Europe • Municipalities and regional council - Switzerland Oceania UN institutions	(
Funding Public institutional income America Asia ECHO and EU institutions EU Europe Non EU Europe • Municipalities and regional council - Switzerland Oceania	(

In

Field positions	41
National Staff	36
International staff	5

42

	2007
INDIA	2007
INDIA	
Expenses	
International staff	2,001
National staff	1,304
Operational running expenses	367
Medical and nutrition	1,445
Logistics and sanitation	235
Training and local support	235
e	472
Transport, freight, storage	
Consultants and field support	64
Grants	-
Miscellaneous	3
Programs	5,913
Logistics satellites' activities	91
Logistics satellites activities	91
Funding	
Public institutional income	650
Public Institutional Income	650
America	-
Asia	-
ECHO and EU institutions	340
 Humanitarian Aid Office of the European 	
Commission (ECHO)	340
EU Europe	311
• Swedish International Development Cooperation	
Agency (SIDA) - Sweden	216
• Jersey Overseas Aid - UK	95
Non EU Europe	-
Oceania	-
UN institutions	_
Other governments	_
other governments	
Private and other income	5,354
	5,554
Staff information	
International staff	48
National Staff	40 399
National Staff	222
Field positions	446
	440

Field positions

INDONESIA

Expenses	
International staff	582
National staff	514
Operational running expenses	240
Medical and nutrition	199
Logistics and sanitation	835
Training and local support	44
Transport, freight, storage	424
Consultants and field support	11
Grants	-
Miscellaneous	1
Programs	2,850
Logistics satellites' activities	5
Funding	
Public institutional income	343
America	-
Asia	-
ECHO and EU institutions	-
EU Europe	119
 Danish Agency for Development Assistance (DANIDA) - Denmark 	
• Governments - Others - Denmark	
 Municipalities and regional council - France 	_
Swedish International Development Cooperation	
Agency (SIDA) - Sweden	119
Non EU Europe	224
• Ministry of Foreign Affairs (MFA) - Norway	224
Oceania	-
UN institutions	-
Other governments	-
Private and other income	2,511
Staff information	
International staff	11
National Staff	163

In thousands of euros

IRAN

2007

174

Expenses

Funding Public institutional income	140
Logistics satellites' activities	3
Programs	1,286
Miscellaneous	1
Grants	-
Consultants and field support	5
Transport, freight, storage	88
Training and local support	3
Logistics and sanitation	18
Medical and nutrition	361
Operational running expenses	47
National staff	546
International staff	217

America Asia ECHO and EU institutions	
	140
• EU DG I and VIII	140
EU Europe	
Non EU Europe	
Oceania	
UN institutions	
Other governments	
Private and other income	1,148
Staff information	

International staff	5
National Staff	73
Field positions	78

In thousands of euros

IRAQ

2007

2007

Expenses

LAPENSES	
International staff	1,368
National staff	1,697
Operational running expenses	214
Medical and nutrition	5,198
Logistics and sanitation	235
Training and local support	241
Transport, freight, storage	884
Consultants and field support	103
Grants	-
Miscellaneous	18
Programs	9,958
Logistics satellites' activities	524
Funding Public institutional income	0
Public institutional income	0
Public institutional income America	0
Public institutional income America Asia	0 - -
Public institutional income America Asia ECHO and EU institutions	0 - - -
Public institutional income America Asia ECHO and EU institutions EU Europe	0 - - - -
Public institutional income America Asia ECHO and EU institutions EU Europe Non EU Europe	0 - - - -
Public institutional income America Asia ECHO and EU institutions EU Europe Non EU Europe Oceania	0 - - - - - - -
Public institutional income America Asia ECHO and EU institutions EU Europe Non EU Europe Oceania UN institutions	0 - - - - - - - - - - - -
Public institutional income America Asia ECHO and EU institutions EU Europe Non EU Europe Oceania	0 - - - - - - - - - - - - - -
Public institutional income America Asia ECHO and EU institutions EU Europe Non EU Europe Oceania UN institutions	0 - - - - - - - - - - - - - - - - - - -
Public institutional income America Asia ECHO and EU institutions EU Europe Non EU Europe Oceania UN institutions Other governments Private and other income	-
Public institutional income America Asia ECHO and EU institutions EU Europe Non EU Europe Oceania UN institutions Other governments Private and other income Staff information	
Public institutional income America Asia ECHO and EU institutions EU Europe Non EU Europe Oceania UN institutions Other governments Private and other income	-

Field positions

249

	2007
ITALY	2007
Expenses	
International staff	9
National staff	796
Operational running expenses	189
Medical and nutrition	17
Logistics and sanitation	1
Training and local support	9
Transport, freight, storage	96 31
Consultants and field support Grants	31
Miscellaneous	-
Des sus sus	1 1 / 0
Programs	1,148
Logistics satellites' activities	0
Funding	
Public institutional income	0
America	-
Asia	-
ECHO and EU institutions	-
EU Europe	-
Non EU Europe	-
Oceania	-
UN institutions	-
Other governments	-
Private and other income	1,148
Staff information	
International staff	-
National Staff	32
Field positions	32

IVORY COAST

Expenses	
International staff	1,569
National staff	4,154
Operational running expenses	238
Medical and nutrition	2,072
Logistics and sanitation	331
Training and local support	20
Transport, freight, storage	579
Consultants and field support	59
Grants	-
Miscellaneous	19
Programs	9,043
Logistics satellites' activities	122
Funding	
Public institutional income	3,038
America	430
• Canadian International Development Agency	
(CIDA) - Canada	430
Asia	-
ECHO and EU institutions	57
Humanitarian Aid Office of the European	
Commission (ECHO)	57
EU Europe	1,843
AGCD - BelgiumGovernments - Others - Belgium	- 348
Danish Agency for Development Assistance	540
(DANIDA) - Denmark	16
• Ministry of Foreign Affairs (BuZa) - Holland	-
Swedish International Development Cooperation	
Agency (SIDA) - Sweden	822
• Department for International Development (DFID) - UK	658
Non EU Europe	708
 Ministry of Foreign Affairs (MFA) - Norway 	-
• Norwegian Agency for Development Cooperation	
(NORAD) - Norway	708
Oceania	-
UN institutions	-
Other governments	-
Private and other income	6,127
Staff information	
International staff	39

Field positions	1,098
National Staff	1,059
International staff	39
Stall IIIOIIIIation	

In thousands of euros

KENYA

2007

Expenses

Logistics satellites' activities	92
Programs	13,059
Miscellaneous	6
Grants	-
Consultants and field support	113
Transport, freight, storage	1,121
Training and local support	293
Logistics and sanitation	549
Medical and nutrition	3,537
Operational running expenses	620
National staff	3,815
International staff	3,004

2007

Private and other income	12,296
Other governments	
 High Commissioner for Refugees (HCR) 	
UN institutions	
Oceania	
Non EU Europe	
Governments - Others - UK	
Department for International Development (DFID) -	JK 136
• Forum Syd - Sweden	
Agency (SIDA) - Sweden	188
Swedish International Development Cooperation	-
Governments - Others - France	2
(DANIDA) - Denmark	
 Danish Agency for Development Assistance 	520
• AGCD - Belgium	528
EU Europe	855
• EU 50/50 cofinancing	
ECHO and EU institutions	
America Asia	
Public institutional income	855

Staff information

International staff	52
National Staff	411
Field positions	463

In thousands of euros

KYRGYZSTAN

Expenses

турензез	
International staff	320
National staff	150
Operational running expenses	58
Medical and nutrition	244
Logistics and sanitation	152
Training and local support	48
Transport, freight, storage	52
Consultants and field support	6
Grants	-
Miscellaneous	40
Programs	1,070
Logistics satellites' activities	31
Funding Public institutional income America	c
Public institutional income	
Public institutional income America Asia ECHO and EU institutions EU Europe Non EU Europe Oceania UN institutions	- - - - - - - - - - - - - - - - -
Public institutional income America Asia ECHO and EU institutions EU Europe Non EU Europe Oceania	
Public institutional income America Asia ECHO and EU institutions EU Europe Non EU Europe Oceania UN institutions	
Public institutional income America Asia ECHO and EU institutions EU Europe Non EU Europe Oceania UN institutions Other governments	(- - - - - - - - - - - - - - - - - - -
Public institutional income America Asia ECHO and EU institutions EU Europe Non EU Europe Oceania UN institutions Other governments Private and other income	-

Field positions

46

2007

LAOS	2007
Expenses	
International staff	240
National staff	102
Operational running expenses	31
Medical and nutrition	159
Logistics and sanitation Training and local support	4
Transport, freight, storage	36
Consultants and field support	1
Grants	-
Miscellaneous	-3
Programs	576
Logistics satellites' activities	16
Funding Public institutional income	0
America	-
Asia	-
ECHO and EU institutions	-
EU Europe	-
Non EU Europe Oceania	-
UN institutions	_
Other governments	-
Private and other income	592
Staff information	
International staff	6
National Staff	30
Field positions	36

LIBERIA

Expenses International staff National staff Operational running expenses Medical and nutrition Logistics and sanitation Training and local support Transport, freight, storage Consultants and field support Grants Miscellaneous Programs

Funding Public institutional income	2,86
America	
Canadian International Development Agency (CIDA) - Canada	
Asia	
ECHO and EU institutions	42
Humanitarian Aid Office of the European	
Commission (ECHO)	42
EU Europe	1,88
• Danish Agency for Development Assistance	
(DANIDA) - Denmark	30
Governments - Others - Denmark	
• Ministry of Foreign Affairs (BuZa) - Holland	15
Governments - Others - Spain	99
Swedish International Development Cooperation	
Agency (SIDA) - Sweden	44
• Department for International Development (DFID) - UK	
Non EU Europe	55
 Ministry of Foreign Affairs (MFA) - Norway 	37
• Development and Cooperation Department	
(DDC) - Switzerland	17
Municipalities and regional council - Switzerland	
Oceania	
UN institutions	
Other governments	
Private and other income	7,45
Staff information	
International staff	5

Stall information	
International staff	57
National Staff	966
Field positions	1,023

In thousands of euros

MALAWI

2007

2,284

4,206

1,848

344

563

18

698

108

-

-

Field positions

10,069

245

Expenses

Logistics satellites' activities	308
Programs	8,619
Miscellaneous	1
Grants	-
Consultants and field support	51
Transport, freight, storage	976
Training and local support	210
Logistics and sanitation	559
Medical and nutrition	2,217
Operational running expenses	503
National staff	2,313
International staff	1,788
турензез	

Public institutional income	1,348
America	
Asia	
ECHO and EU institutions	346
FIJ DG I and VIII	346
EU Europe	649
• AGCD - Belgium	609
Danish Agency for Development Assistance	
(DANIDA) - Denmark	39
• Governments - other - Greece	
Non EU Europe	354
Norwegian Agency for Development Cooperation	
(NORAD) - Norway	354
Oceania	
UN institutions	
Other governments	
Private and other income	7,579
	1,51
Staff information	
International staff	42
National Staff	609

In	thousands	of	euros
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MALI

2007

652

2007

Expenses

zxpended	
International staff	166
National staff	344
Operational running expenses	89
Medical and nutrition	126
Logistics and sanitation	52
Training and local support	168
Transport, freight, storage	193
Consultants and field support	26
Grants	
Miscellaneous	
Programs	1,163
Logistics satellites' activities	28
Funding	
Funding Public institutional income	380
Public institutional income America	380
Public institutional income America Asia	
Public institutional income America Asia ECHO and EU institutions	39
Public institutional income America Asia ECHO and EU institutions • EU DG I and VIII	3 9
Public institutional income America Asia ECHO and EU institutions • EU DG I and VIII EU Europe	3 9
Public institutional income America Asia ECHO and EU institutions • EU DG I and VIII EU Europe • Danish Agency for Development Assistance	3 9
 Public institutional income America Asia ECHO and EU institutions EU DG I and VIII EU Europe Danish Agency for Development Assistance (DANIDA) - Denmark 	39 3(34:
Public institutional income America Asia ECHO and EU institutions • EU DG I and VIII EU Europe • Danish Agency for Development Assistance (DANIDA) - Denmark • Ministry of Foreign Affairs (MAE) - Luxembourg	39 3(34:
Public institutional income America Asia ECHO and EU institutions • EU DG I and VIII EU Europe • Danish Agency for Development Assistance (DANIDA) - Denmark • Ministry of Foreign Affairs (MAE) - Luxembourg Non EU Europe	39 39 341
 Public institutional income America Asia ECHO and EU institutions EU DG I and VIII EU Europe Danish Agency for Development Assistance (DANIDA) - Denmark Ministry of Foreign Affairs (MAE) - Luxembourg Non EU Europe Oceania 	39 3(34:
Public institutional income America Asia ECHO and EU institutions • EU DG I and VIII EU Europe • Danish Agency for Development Assistance (DANIDA) - Denmark • Ministry of Foreign Affairs (MAE) - Luxembourg Non EU Europe Oceania UN institutions	39 39 341
Public institutional income America Asia ECHO and EU institutions • EU DG I and VIII EU Europe • Danish Agency for Development Assistance (DANIDA) - Denmark • Ministry of Foreign Affairs (MAE) - Luxembourg Non EU Europe Oceania UN institutions Other governments	39 34 34
Public institutional income America Asia ECHO and EU institutions • EU DG I and VIII EU Europe • Danish Agency for Development Assistance (DANIDA) - Denmark • Ministry of Foreign Affairs (MAE) - Luxembourg Non EU Europe Oceania UN institutions	39 341 341
Public institutional income America Asia ECHO and EU institutions • EU DG I and VIII EU Europe • Danish Agency for Development Assistance (DANIDA) - Denmark • Ministry of Foreign Affairs (MAE) - Luxembourg Non EU Europe Oceania UN institutions Other governments Private and other income	39 34 34
Public institutional income America Asia ECHO and EU institutions • EU DG I and VIII EU Europe • Danish Agency for Development Assistance (DANIDA) - Denmark • Ministry of Foreign Affairs (MAE) - Luxembourg Non EU Europe Oceania UN institutions Other governments Private and other income Staff information	39 34 34 34
Public institutional income America Asia ECHO and EU institutions • EU DG I and VIII EU Europe • Danish Agency for Development Assistance (DANIDA) - Denmark • Ministry of Foreign Affairs (MAE) - Luxembourg Non EU Europe Oceania UN institutions Other governments Private and other income	380 39 39 341 341

Field positions	54

48

MOLDOVA

Expenses International staff 354 National staff 215 100 Operational running expenses Medical and nutrition 114 Logistics and sanitation 71 Training and local support 2 Transport, freight, storage 77 12 Consultants and field support Grants -Miscellaneous 1 945

r	го	gı	d	m	S	

Logistics satellites' activities

Funding

Public institutional income	0
America	-
Asia	-
ECHO and EU institutions	-
EU Europe	-
Non EU Europe	-
Oceania	-
UN institutions	-
Other governments	-
Private and other income	948

Staff information

International staff	3
National Staff	25
Field positions	28

2007

National Staff

Field positions

MOZAMBIQUE

Expenses	
International staff	2,240
National staff	1,975
Operational running expenses	532
Medical and nutrition	999
Logistics and sanitation	1,057
Training and local support	185
Transport, freight, storage	1,236
Consultants and field support	73
Grants	-
Miscellaneous	10
Programs	8,307
Logistics satellites' activities	142
Funding	
Public institutional income	2,652
America	155
Embassies - Canada	- 155
Canadian International Development Agency	
(CIDA) - Canada	158
• Municipalities and regional council - Canada	-3
Asia	-
ECHO and EU institutions	-
EU Europe	1,699
Municipalities and regional council - Belgium	681
 Governments - Others - France Embassies - Ireland 	179 27
• Ireland Aid (DCI) - Ireland	225
Municipalities and regional council - Italy	-
Ministry of Foreign Affairs (MAE) - Luxembourg	300
• Embassies - Sweden	21
• Swedish International Development Cooperation	
Agency (SIDA) - Sweden	216
• Department for International Development (DFID) - U	
Non EU Europe	782
Norwegian Agency for Development Cooperation	25 (
(NORAD) - Norway • Development and Cooperation Department	354
(DDC) - Switzerland	395
 Municipalities and regional council - Switzerland 	33
Oceania	-
UN institutions	15
 World Food Programme (WFP) 	15
Other governments	-
Private and other income	5,797
	5,
Staff information	
Staff information International staff	45
International Stan	43

In thousands of euros

MYANMAR/BURMA

Expenses

2007

Logistics satellites' activities	72
Programs	8,868
Miscellaneous	-2
Grants	-
Consultants and field support	58
Transport, freight, storage	830
Training and local support	61
Logistics and sanitation	135
Medical and nutrition	4,103
Operational running expenses	262
National staff	1,818
International staff	1,602

Funding	
Public institutional income	2,826
America	-
Asia	-
ECHO and EU institutions	796
 Humanitarian Aid Office of the European 	
Commission (ECHO)	451
• EU Others	345
EU Europe	-
Non EU Europe	422
 Ministry of Foreign Affairs (MFA) - Norway 	249
 Development and Cooperation Department 	
(DDC) - Switzerland	172
Oceania	-
UN institutions	1,609
 High Commissioner for Refugees (HCR) 	208
Office for Project Services (OPS)	1,140
• UN Others	261
Other governments	-
Private and other income	6,114

Staff information

520

565

Field positions	1,200
National Staff	1,160
International staff	40

NEPAL

2007

Expenses

America Asia ECHO and EU institutions • Humanitarian Aid Office of the European Commission (ECHO) EU Europe Non EU Europe Oceania UN institutions Other governments	2
Asia ECHO and EU institutions • Humanitarian Aid Office of the European Commission (ECHO) EU Europe Non EU Europe Oceania	-
Asia ECHO and EU institutions • Humanitarian Aid Office of the European Commission (ECHO) EU Europe Non EU Europe	-
Asia ECHO and EU institutions • Humanitarian Aid Office of the European Commission (ECHO) EU Europe	-
Asia ECHO and EU institutions • Humanitarian Aid Office of the European Commission (ECHO)	-
Asia ECHO and EU institutions • Humanitarian Aid Office of the European	-
Asia ECHO and EU institutions	2
Asia	
America	
Funding Public institutional income	2
Logistics satellites' activities	3
Programs	1,487
Miscellaneous	-
Grants	-
Consultants and field support	17
Transport, freight, storage	205
Training and local support	7
Logistics and sanitation	27
Medical and nutrition	256
	72
Operational running expenses	365

Staff information

International staff	12
National Staff	113
Field positions	125

50

NIGER

2007

Expenses	
International staff	2,734
National staff	4,565
Operational running expenses	557
Medical and nutrition	4,645
Logistics and sanitation	568
Training and local support	30
Transport, freight, storage	2,585
Consultants and field support	98
Grants	-
Miscellaneous	2
Programs	15,783

Logistics satellites' activ	vities
-----------------------------	--------

Funding	
Public institutional income	1,632
America	-
Asia	-
ECHO and EU institutions	-
EU Europe	1,242
Danish Agency for Development Assistance	4.6
(DANIDA) - Denmark • Governments - Others - Denmark	16
	-
Governments - Others - Spain Municipalities and regional council - Spain	491
Municipalities and regional council - Spain Swadich International Development Connection	-
 Swedish International Development Cooperation Agency (SIDA) - Sweden 	352
 Department for International Development (DFID) 	
Non EU Europe	- UK 385 391
Development and Cooperation Department	551
(DDC) - Switzerland	384
 Municipalities and regional council - Switzerland 	7
Oceania	_
UN institutions	-
Other governments	-
-	
Private and other income	14,759
Staff information	
International staff	69
National Staff	1,209
Field positions	1,278

2007

NIGERIA

Expenses International staff National staff Operational running expenses Medical and nutrition Logistics and sanitation Training and local support Transport, freight, storage Consultants and field support Grants Miscellaneous Programs Logistics satellites' activities Funding Public institutional income America

ASIa	
ECHO and EU institutions	
EU Europe	2
• Governments - Others - France	2
• Swedish International Development Cooperation	
Agency (SIDA) - Sweden	
Non EU Europe	
Oceania	
UN institutions	
Other governments	
Private and other income	5,002

Staff information

International staff	27
National Staff	292
Field positions	319

In thousands of euros

PAKISTAN

Expenses

2007

1,281

1,606

362

1,056

193

7

362

22

4,896

108

2

-8

Logistics satellites' activities	49
Programs	3,906
Miscellaneous	-
Grants	-
Consultants and field support	27
Transport, freight, storage	382
Training and local support	7
Logistics and sanitation	412
Medical and nutrition	563
Operational running expenses	182
National staff	1,185
International staff	1,148
стрензез	

2007

Funding

-
-
-46
-46
-
-
-
-
-
-

Staff information

International staff	28
National Staff	385
Field positions	413

PALESTINIAN TERRITORIES

Expenses

Programs	2,430
Miscellaneous	
Grants	-
Consultants and field support	9
Transport, freight, storage	281
Training and local support	1
Logistics and sanitation	12
Medical and nutrition	367
Operational running expenses	179
National staff	893
International staff	688

Funding

Public institutional income	0
America	-
Asia	-
ECHO and EU institutions	-
EU Europe	-
Non EU Europe	-
 Ministry of Foreign Affairs (MFA) - Norway 	-
Oceania	-
UN institutions	-
Other governments	-
Private and other income	2,430

Staff information

International staff National Staff	73
Field positions	91

52

2007

	2007
PERU	2007
Expenses	
International staff	343
National staff	545 82
Operational running expenses Medical and nutrition	256
Logistics and sanitation	276
Training and local support	34
Transport, freight, storage	145
Consultants and field support	6
Grants	-
Miscellaneous	
Programs	1,687
Logistics satellites' activities	10
Funding	
Public institutional income	600
America	-
Asia	-
ECHO and EU institutions	-
EU Europe	600
• Danish Agency for Development Assistance (DANIDA) - Denmark	_
• Governments - Others - Denmark	-
 Municipalities and regional council - Italy 	-
• Municipalities and regional council - Spain	600
Non EU Europe	-
Oceania	-
UN institutions	-
Other governments	-
Private and other income	1,097
Staff information	
International staff	7

Staff informationInternational staff7National Staff66Field positions73

RUSSIA (EXCL, CHECHNYA/INGUSHETIA)

Expenses

Logistics satellites' activities	0
Programs	2,007
Miscellaneous	-
Consultants and field support Grants	15
Transport, freight, storage	203
Training and local support	76
Logistics and sanitation	36
Medical and nutrition	123
Operational running expenses	279
National staff	1,027
International staff	249

Funding

Public institutional income	249
America	-
Asia	-
ECHO and EU institutions	-
EU Europe	-
Ministry of Foreign Affairs (MAE) - Luxembourg	-
 Governments - Others - Luxembourg 	-
Non EU Europe	249
 Ministry of Foreign Affairs (MFA) - Norway 	249
Oceania	-
UN institutions	-
Other governments	-
Private and other income	1,757

Staff information

International staff	
National Staff	
Field positions	

RWANDA

Expenses

21 14
21
9
59
245
89
559

2007

729
-
-
255
255
474
474
-
-
-
-
-
528

Staff information

4 70

74

International staff	6
National Staff	65
Field positions	71

SIERRA LEONE

Expenses

Expenses	
International staff	1,456
National staff	1,233
Operational running expenses	308
Medical and nutrition	1,300
Logistics and sanitation	485
Training and local support	6 510
Transport, freight, storage	519 21
Consultants and field support Grants	21
Miscellaneous	2
Programs	5,330
Logistics satellites' activities	158
Frankling	
Funding Public institutional income	1,847
America	-
Asia	-
ECHO and EU institutions	-66
 Humanitarian Aid Office of the European 	
Commission (ECHO)	-66
• EU DG I and VIII	-
EU Europe	902
Danish Agency for Development Assistance (DANIDA) - Development	01
(DANIDA) - Denmark • Governments - Others - Denmark	81
 Governments - Otners - Denmark Ireland Aid (DCI) - Ireland 	- 39
Municipalities and regional council - Italy	80
 Swedish International Development Cooperation 	00
Agency (SIDA) - Sweden	703
Non EU Europe	1,011
 Ministry of Foreign Affairs (MFA) - Norway 	1,011
Oceania	-
UN institutions	-
Other governments	-
Private and other income	3,641
Staff information	
Staff information International staff	27
International staff National Staff	37 455
National Stall	400

Field positions

54

SOMALIA

2	0	0	7
-	U	U	-

264

1,061

2007

Programs	21,880
Miscellaneous	-14
Grants	-
Consultants and field support	163
Transport, freight, storage	6,463
Training and local support	54
Logistics and sanitation	1,950
Medical and nutrition	3,923
Operational running expenses	1,225
National staff	3,858
International staff	4,257
znpenoeo	

Logistics satellites	s' activities
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	9
America 47 • Canadian International Development Agency (77)	~
(CIDA) - Canada 47 Asia ECHO and EU institutions	- -
EU Europe69• Ireland Aid (DCI) - Ireland69	-
 Municipalities and regional council - Italy Department for International Development (DFID) - UK 	-
Non EU Europe • Ministry of Foreign Affairs (MFA) - Norway Oceania	-
UN institutions Other governments	-
Private and other income 20,96	9
Staff information	
International staff 9 National Staff 97	Č.

SOUTH AFRICA

Expenses

International staff	641
National staff	793
Operational running expenses	276
Medical and nutrition	494
Logistics and sanitation	116
Training and local support	448
Transport, freight, storage	176
Consultants and field support	78
Grants	-
Miscellaneous	3
Programs	3,027
Logistics satellites' activities	5
Funding	
Funding Public institutional income	649
	649
Public institutional income	649 - -
Public institutional income America	649 - - -
Public institutional income America Asia	-
Public institutional income America Asia ECHO and EU institutions	- - - 649
Public institutional income America Asia ECHO and EU institutions EU Europe	- - - 649
Public institutional income America Asia ECHO and EU institutions EU Europe • AGCD - Belgium	- - - 649
Public institutional income America Asia ECHO and EU institutions EU Europe • AGCD - Belgium • Danish Agency for Development Assistance (DANIDA) - Denmark • Governments - Others - Denmark	- - - 649
Public institutional income America Asia ECHO and EU institutions EU Europe • AGCD - Belgium • Danish Agency for Development Assistance (DANIDA) - Denmark • Governments - Others - Denmark • Embassies - Holland	- - - 649 489 -
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Public institutional income America Asia ECHO and EU institutions EU Europe • AGCD - Belgium • Danish Agency for Development Assistance (DANIDA) - Denmark • Governments - Others - Denmark • Embassies - Holland Non EU Europe Oceania	- - - 649 489 -
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Public institutional income America Asia ECHO and EU institutions EU Europe • AGCD - Belgium • Danish Agency for Development Assistance (DANIDA) - Denmark • Governments - Others - Denmark • Embassies - Holland Non EU Europe Oceania	649 - - 649 489 - - 160 - - - - - - - - - - - - - - - - - - -

Staff information

International staff National Staff Field positions

SRI LANKA

Expenses

2007

Funding	
Logistics satellites' activities	18
Programs	2,864
Miscellaneous	
Grants	-
Consultants and field support	14
Transport, freight, storage	399
Training and local support	6
Logistics and sanitation	156
Medical and nutrition	231
Operational running expenses	191
National staff	326
International staff	1,541

Private and other income	2,882
Other governments	
UN institutions	
Oceania	
Non EU Europe	
EU Europe	
ECHO and EU institutions	
Asia	
America	

Staff information

14

42

56

163
128
35

Field positions

SUDAN

2007

Exnenses

Other governments	
UN institutions	
Oceania	
 Municipalities and regional council - Switzerland 	7
(DDC) - Switzerland	37
 Development and Cooperation Department 	
(NORAD) - Norway	
• Norwegian Agency for Development Cooperation	
 Ministry of Foreign Affairs (MFA) - Norway 	1,90
Non EU Europe	2,35
• Department for International Development (DFID)	
Agency (SIDA) - Sweden	1,09
• Swedish International Development Cooperation	
 Ministry of Foreign Affairs (BuZa) - Holland 	1
• Embassies - Holland	
 Ireland Aid (DCI) - Ireland 	18
Governments - Others - Denmark	
(DANIDA) - Denmark	50
• Danish Agency for Development Assistance	_,
EU Europe	1,80
Commission (ECHO)	-1
• Humanitarian Aid Office of the European	
ECHO and EU institutions	-1
• Embassies - Japan	-
Asia	-
Municipalities and regional council - Canada	-
(CIDA) - Canada	80
 Canadian International Development Agency 	
America	79
rublic institutional income	4,95
Funding Public institutional income	4,93
Logistics satellites' activities	47
Programs	40,90
Miscellaneous	27
Grants	
Consultants and field support	24
Transport, freight, storage	6,38
Training and local support	7
Logistics and sanitation	2,02
Medical and nutrition	4,57
Operational running expenses	2,08
National staff	14,53
International staff	10,71
Expenses	

Staff information

Field positions	3.174
National Staff	2,934
International staff	240

56

2007

THAILAND

Expenses	
International staff	855
National staff	1,016
Operational running expenses	136
Medical and nutrition	1,077
Logistics and sanitation	397
Training and local support	498
Transport, freight, storage	163
Consultants and field support	48
Grants	-
Miscellaneous	-
Programs	4,190

Programs

Logistics	satellites'	activities
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Funding

Public institutional income	320
America	-
Asia	-
ECHO and EU institutions	-
• Humanitarian Aid Office of the European	
Commission (ECHO)	-
EU Europe	326
• Forum Syd - Sweden	326
Non EU Europe	-
Oceania	-
UN institutions	-6
• World Health Organization (WHO)	-6
Other governments	-
Private and other income	3,878

Staff information

International staff	19
National Staff	206
Field positions	225

2007

TURKMENISTAN

Expenses	
International staff	331
National staff	225
Operational running expenses	55
Medical and nutrition	61
Logistics and sanitation	8
Training and local support	3
Transport, freight, storage	34
Consultants and field support Grants	5
Miscellaneous	-
Miscellaneous	
Programs	723
Logistics satellites' activities	3
Funding	
Funding Public institutional income	0
	0 -
Public institutional income	0 - -
Public institutional income America Asia ECHO and EU institutions	0 - -
Public institutional income America Asia ECHO and EU institutions EU Europe	0 - - -
Public institutional income America Asia ECHO and EU institutions EU Europe • Embassies - Holland	0 - - - -
Public institutional income America Asia ECHO and EU institutions EU Europe • Embassies - Holland • Embassies - UK	0 - - - - -
Public institutional income America Asia ECHO and EU institutions EU Europe • Embassies - Holland • Embassies - UK Non EU Europe	0 - - - - - - -
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Public institutional income America Asia ECHO and EU institutions EU Europe • Embassies - Holland • Embassies - UK Non EU Europe Oceania	0 - - - - - - - - - - - - - - - - - - -
Public institutional income America Asia ECHO and EU institutions EU Europe • Embassies - Holland • Embassies - UK Non EU Europe Oceania UN institutions	0 - - - - - - - - - - - - - - - - - - -

Staff information

International staff	
National Staff	
Field positions	

In thousands of euros

UGANDA

Exnenses

2007

Logistics satellites' activities	124
Programs	9,753
Miscellaneous	22
Grants	-
Consultants and field support	49
Transport, freight, storage	708
Training and local support	71
Logistics and sanitation	497
Medical and nutrition	2,341
Operational running expenses	494
National staff	2,359
International staff	3,212
Expenses	

2007

Funding Public institutional income 3,132 America 214 • Canadian International Development Agency (CIDA) - Canada 224 • Municipalities and regional council - Canada -9 Asia ECHO and EU institutions 137 • Humanitarian Aid Office of the European Commission (ECHO) 137 EU Europe 1,725 • Ireland Aid (DCI) - Ireland 235 • Ministry of Foreign Affairs (BuZa) - Holland 1,234 • Municipalities and regional council - Spain -• Department for International Development (DFID) - UK 256 Non EU Europe 1,056 • Ministry of Foreign Affairs (MFA) - Norway 1,015 • Development and Cooperation Department (DDC) - Switzerland -• Municipalities and regional council - Switzerland 42 Oceania -**UN** institutions -Other governments -Private and other income 6,745

Staff information International staff

8

60

68

National Staff	783
Field positions	858

75

In thousands of euros

UZBEKISTAN

Expenses

Private and other income	
Other governments	-
UN institutions	-
Oceania	-
Non EU Europe	-
Agency (SIDA) - Sweden	608
• Swedish International Development Cooperation	
EU Europe	608
ECHO and EU institutions	-
Asia	
America	-
Funding Public institutional income	608
Logistics satellites' activities	3
Programs	2,070
Miscellaneous	-
Grants	-
Consultants and field support	31
Transport, freight, storage	143
Training and local support	2
Logistics and sanitation	30
Medical and nutrition	801
Operational running expenses	70
National staff	523
International staff	470

Staff information

International staff	12
National Staff	69
Field positions	81

58

2007

2007 YEMEN **Expenses** International staff 466 National staff 117 180 Operational running expenses Medical and nutrition 456 122 Logistics and sanitation Training and local support 6 336 Transport, freight, storage Consultants and field support 4 Grants Miscellaneous 1 1,689 Programs Logistics satellites' activities 128 Funding Public institutional income 0 America Asia ECHO and EU institutions EU Europe Non EU Europe Oceania **UN institutions** Other governments Private and other income 1,817

Staff information

International staff	10
National Staff	35
Field positions	44

ZAMBIA

Evnoncoc

America Asia ECHO and EU institutions EU Europe • Governments - other - Greece • Governments - Others - Spain Non EU Europe • Norwegian Agency for Development Cooperation (NORAD) - Norway Oceania UN institutions Other governments Private and other income	- 640 140 500 354 - - - - 1,978
Asia ECHO and EU institutions EU Europe • Governments - other - Greece • Governments - Others - Spain Non EU Europe • Norwegian Agency for Development Cooperation (NORAD) - Norway Oceania UN institutions	140 500 354
Asia ECHO and EU institutions EU Europe • Governments - other - Greece • Governments - Others - Spain Non EU Europe • Norwegian Agency for Development Cooperation (NORAD) - Norway Oceania	140 500 354
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Asia ECHO and EU institutions EU Europe • Governments - other - Greece • Governments - Others - Spain Non EU Europe	140 500
Asia ECHO and EU institutions EU Europe • Governments - other - Greece • Governments - Others - Spain	140 500
Asia ECHO and EU institutions EU Europe • Governments - other - Greece	140
Asia ECHO and EU institutions EU Europe	•.•
Asia ECHO and EU institutions	-
Asia	-
	-
	554
Funding Public institutional income	994
Logistics satellites' activities	28
Programs	2,944
Miscellaneous	-1
Grants	-
Consultants and field support	52
Transport, freight, storage	237
Training and local support	33
Logistics and sanitation	73
	724
Medical and nutrition	135
Operational running expenses	
	755 934

Staff information

Field positions

International staff	
National Staff	

In thousands of euros

ZIMBABWE

Expenses

2007

17 140

157

Logistics satellites' activities	151
Programs	8,983
Miscellaneous	
Grants	-
Consultants and field support	55
Transport, freight, storage	825
Training and local support	113
Logistics and sanitation	329
Medical and nutrition	3,685
Operational running expenses	472
National staff	1,469
International staff	2,034

2007

Funding Public institutional income 775 America -Asia -ECHO and EU institutions EU Europe 775 • Danish Agency for Development Assistance (DANIDA) - Denmark -• Governments - other - Greece -• Ministry of Foreign Affairs (MAE) - Luxembourg 775 Non EU Europe -Oceania -UN institutions -Other governments -Private and other income 8,359 Staff information

Field positions	389
National Staff	341
International staff	48
Staff information	

In thousands of euros

TRANSVERSAL ACTIVITIES

Expenses

Logistics satellites' activities	16
Programs	4,226
Miscellaneous	11
Grants	-
Consultants and field support	61
Transport, freight, storage	107
Training and local support	91
Logistics and sanitation	371
Medical and nutrition	457
Operational running expenses	338
National staff	535
International staff	2,255
ryhenses	

Funding

Public institutional income	0
America	-
Asia	-
ECHO and EU institutions	-
EU Europe	-
Non EU Europe	-
Oceania	-
UN institutions	-
Other governments	-
Private and other income	4,241

Staff information

International staff	10
National Staff	82
Field positions	92

60

OTHER COUNTRIES

Expenses

2007

· · · · · · · · · · · · · · · · · · ·	
International staff	2,607
National staff	781
Operational running expenses	374
Medical and nutrition	301
Logistics and sanitation	273
Training and local support	24
Transport, freight, storage	503
Consultants and field support	-232
Grants	0
Miscellaneous	31

Programs

Logistics satellites' activities

4,661

Funding Public institutional income 837 267 America • Canadian International Development Agency (CIDA) - Canada 267 ECHO and EU institutions -85 • Humanitarian Aid Office of the European Commission (ECHO) -85 EU Europe 603 • Danish Agency for Development Assistance (DANIDA) - Denmark 77 • Ministry of Foreign Affairs (MAE) - Luxembourg 65 • Governments - Others - Luxembourg 461 Non EU Europe 44 • Municipalities and regional council - Switzerland 44 Other governments 7 Private and other income 3,832 **Staff information** International staff 31 National Staff 66 Field positions 97

62

NOETS OF THE FINANCIAL STATEMENTS

ASIA TSUNAMI DISASTER

Expenses

International staff	19
National staff	17
Operational running expenses	4
Medical and nutrition	-
Logistics and sanitation	-
Training and local support	-
Transport, freight, storage	20
Consultants and field support	-
Grants	-
Miscellaneous	1
Programs	61
Logistics satellites' activities	0

Funding

Public institutional income	0
America	-
Asia	-
ECHO and EU institutions	-
EU Europe	-
Non EU Europe	-
UN institutions	-
Other governments	-
Private and other income	61

This table focuses on the Asia tsunami disaster operations, It collates figures that are already included in the countries affected by the tsunami (India, Indonesia, Sri Lanka and Thailand),

2007

Other information

5 OTHER INFORMATION

Legacies and bequests

Unrestricted legacies and bequests are accounted for upon realization (i.e. on receipt of cash). At the end of the current year, an estimated amount of 32,084 thousand euro has not been realized and is therefore not included in the financial statements.

Grants

Some of the programs are partly financed by public institutional grants. These grants may cover a more than one-year period and may not match with the financial year.

The following disclosure presents the amount that MSF has committed to spend according to proposals agreed by the different bodies.

In thousands of euros	2007	2006
ECHO and EU institutions	1,101	2,977
UN institutions	182	365
American governments	265	526
Asian governments	-	11
EU European governments	366	3,411
Non EU European governments	-	407
Oceanian governments	-	-
Other governments	-	-
Remaining committed amount to spend	1,914	7,698
Other commitments		
Guarantees given	3,785	3,775
Mortgages & collaterals given	-	-
Foreign currencies term, purchases (given)	-	135
Other off balance-sheet commitments given	5,051	6,223
Off balance-sheet commitments given	8,836	10,133

Guarantees given refer to loan agreements for 3,530 thousand euro, to rental contracts for 225 thousand euro, and for other purposes for 30 thousand euro. Other off balance-sheet commitments given mainly relate to rental contracts for office buildings.

In addition, MSF participated to the establishment of the Drugs for Neglected Diseases initiative (DNDi) with six other organizations: five public sector institutions - the Oswaldo Cruz Foundation from Brazil, the Indian Council for Medical Research, the Kenya Medical Research Institute , the Ministry of Health of Malaysia and France's Pasteur Institute - and one international research organization, the UNDP/World Bank/WHO's Special Programme for Research and

Training in Tropical Diseases (TDR), which acts as a permanent observer to the initiative.

The DNDi became a legal entity in July 2003. The International Council didn't consider MSF as a permanent solution to the R&D crises. MSF's involvement will therefore be limited both financially and in the time, the goal being to catalyse and help creating this initiative which, in due time, will work independently of MSF. Accordingly, MSF committed itself to an involvement as a founding member in the DNDi, but this commitment was limited up to five years and financially to not more than 3% of the total MSF annual expenditure.

5.2 Staff figures

International Departures to the field *In full time equivalent*

International departures (total for the year) Medical pool Nurse and other paramedical pool Non-medical pool

First time departures (total for the year)

Positions in the field In full-time equivalent

Total field employees National staff International staff

Positions in the headquarters In full-time equivalent

Total HQ employees

- Social mission
- Fundraising
- Management, general and administration

Volunteers

- Social mission
- Fundraising
- Management, general and administration

NB: For volunteers in the headquarters, the average number of people is taken into account when full-time equivalents cannot be provided.

Headquarters remunerations policies

The gross salaries presented below are based on the policies of the different MSF entities. They are presented in local currency and depend on the cost of living in the different countries where the entities are established. (next page)

OTHER

2007	2006
4,134 1,117 1,303 1,714	4,623 1,292 1,500 1,831
1,152	1,332
24,348	26,982
22,354	24,960
1,994	2,022
1,649	1,513
981	897
251	240
417	376
87	95
39	31
26	33
22	32

5.2 Staff figures (continued)

Highest gross salaries by entity MSF-Australia in Australian Dollar: MSF-Austria in Euro: MSF-Belgium in Euro: MSF-Canada in Canadian Dollar: MSF-Denmark in Danish Krone: MSF-France in Euro: MSF-Germany in Euro: MSF-Holland in Euro: MSF-Hong Kong in Hong Kong Dollar: MSF-Italy in Euro: MSF-International in Swiss Franc: MSF-Japan in Yen: MSF-Luxembourg in Euro: MSF-Norway in Norwegian Krone: MSF-Spain in Euro: MSF-Sweden in Swedish Kronor: MSF-Switzerland in Swiss Franc: MSF-UK in Pound Sterling: MSF-USA in US Dollar: MSF-Supply in Euro: MSF-Greece in Euro: MSF-Logistique in Euro: Epicentre in Euro: MSF-South Africa in Rand:

Lowest gross salaries by entity

MSF-Australia in Australian Dollar: MSF-Austria in Euro: MSF-Belgium in Euro: MSF-Canada in Canadian Dollar: MSF-Denmark in Danish Krone: MSF-France in Euro: MSF-Germany in Euro: MSF-Holland in Euro: MSF-Hong Kong in Hong Kong Dollar: MSF-Italy in Euro: MSF-International in Swiss Franc: MSF-Japan in Yen: MSF-Luxembourg in Euro: MSF-Norway in Norwegian Krone: MSF-Spain in Euro: MSF-Sweden in Swedish Kronor: MSF-Switzerland in Swiss Franc: MSF-UK in Pound Sterling: MSF-USA in US Dollar: MSF-Supply in Euro: MSF-Greece in Euro: MSF-Logistique in Euro: Epicentre in Euro: MSF-South Africa in Rand:

113,441	General Director
60,803	General Director
71,740	General Director
125,338	General Director
546,619	General Director
73,944	General Director
90,207	General Director
90,839	General Director
529,632	General Director
56,600	General Director
132,324	Intl President/Sec General
9,444,000	General Director
64,131	General Director
588,000	General Director
63,900	General Director
517,231	General Director
127,788	General Director
59,736	General Director
118,700	General Director
62,807	General Director
46,300	General Director
54,729	General Director
74,295	General Director
22,600	Epidemiologist
49,158	Donor Service Centre Staff
33,867	Assistant
29,174	Administrative Assistant
29,246	Administrative Assistant
245,351	Donor Base assistant
21,203	Operator
39,429	Assistant
21,288	Receptionist
113,136	Administrative Assistant Donor Service Centre Staff
21,600 61,284	Trainee - Access Campaign
3,756,000	Clerk
27,900	Assistant
246,000	Face2Face Dialoger
240,000	Assistant
211,316	Assistant
58,572	Receptionist
22,564	HR Support Officer
39,500	Administrative Assistant
23,386	Warehouse Assistant
13,900	Receptionist
21,056	Assistant Operator
29,718	Secretary
4,000	Office Cleaner
.,	

2007

for the position of

5.3 Subsequent events

There are no subsequent events to report.

Médecins Sans Frontières International Financial Report 200

ABOUT THIS PUBLICATION

Editor

Tory Godsal, International Finance Coordinator together with Djamila Mili, International Finance Coordinator and Rob Gardner, International Finance Officer

Special thanks to

All finance directors, accounting managers and other finance staff who contributed data and information to make production of the Combined Financial Statements possible.

Graphic design

Studio Roozen, Amsterdam, The Netherlands

Printing

Drukkerij Mercurius, Wormerveer, The Netherlands